# Report To The Mississippi Legislature



#### A Review of Private Vehicle Mileage Reimbursement Expenses

### **April 24, 1996**

In Fiscal Year 1995, the state reimbursed employees and officers \$12.3 million for traveling in privately owned vehicles to conduct state business. The \$2.9 million (31 percent) increase in mileage reimbursement expenses over the previous fiscal year was chiefly attributable to two statutorily mandated mileage reimbursement rate increases during FY 1995. The number of actual miles reimbursed monthly has remained relatively stable over a ten-year period.

"High-mileage" drivers, representing four percent of all reimbursed drivers, accounted for approximately one-fourth of the total miles traveled in FY 1995. These drivers were primarily involved in providing client services, conducting audits, or conducting inspections, and agencies reported having uniform administrative controls in place to govern these drivers.

#### PEER: The Mississippi Legislature's Oversight Agency

The Mississippi Legislature created the Joint Legislative Committee on Performance Evaluation and Expenditure Review (PEER Committee) by statute in 1973. A standing joint committee, the PEER Committee is composed of five members of the House of Representatives appointed by the Speaker and five members of the Senate appointed by the Lieutenant Governor. Appointments are made for four-year terms with one Senator and one Representative appointed from each of the U. S. Congressional Districts. Committee officers are elected by the membership with officers alternating annually between the two houses. All Committee actions by statute require a majority vote of three Representatives and three Senators voting in the affirmative.

Mississippi's constitution gives the Legislature broad power to conduct examinations and investigations. PEER is authorized by law to review any public entity, including contractors supported in whole or in part by public funds, and to address any issues which may require legislative action. PEER has statutory access to all state and local records and has subpoena power to compel testimony or the production of documents.

PEER provides a variety of services to the Legislature, including program evaluations, economy and efficiency reviews, financial audits, limited scope evaluations, fiscal notes, special investigations, briefings to individual legislators, testimony, and other governmental research and assistance. The Committee identifies inefficiency or ineffectiveness or a failure to accomplish legislative objectives, and makes recommendations for redefinition, redirection, redistribution and/or restructuring of Mississippi government. As directed by and subject to the prior approval of the PEER Committee, the Committee's professional staff executes audit and evaluation projects obtaining information and developing options for consideration by the Committee. The PEER Committee releases reports to the Legislature, Governor, Lieutenant Governor, and the agency examined.

The Committee assigns top priority to written requests from individual legislators and legislative committees. The Committee also considers PEER staff proposals and written requests from state officials and others.

A Review of Private Vehicle Mileage Reimbursement Expenses

**April 24, 1996** 

**The PEER Committee** 

Mississippi Legislature

#### The Mississippi Legislature

# Joint Committee on Performance Evaluation and Expenditure Review

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**April 24, 1996** 

Honorable Kirk Fordice, Governor Honorable Ronnie Musgrove, Lieutenant Governor Honorable Tim Ford, Speaker of the House Members of the Mississippi State Legislature

At its meeting of April 24, 1996, the PEER Committee authorized release of the report entitled A Review of Private Vehicle Mileage Reimbursement Expenses.

Senator Bill Canon.

Chairman

This report does not recommend increased funding or additional staff.

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#### A Review of Private Vehicle Mileage Reimbursement Expenses

#### **April 24, 1996**

### **Executive Summary**

#### Introduction

Effective July 1, 1994, the Legislature authorized the state mileage reimbursement rate to be adjusted automatically in accordance with the federal rate. This allowed a rate increase to 25 cents per mile on that date. Six months later the federal authorities adjusted their rate upward to 30 cents per mile, automatically allowing the same rate to state employees.

The increase in the per mile reimbursement rate from \$0.25 per mile to \$0.30 per mile (effective January 1, 1995) caused increases in agencies' annual travel expenses. This unexpected growth also prompted legislative concerns over whether the current reimbursement rate is realistic, whether more stringent controls should be applied, and whether alternative travel means would be more economical.

In light of these reimbursement changes, the PEER Committee authorized this review of mileage reimbursement travel expenses for state employees and officers who use their private vehicles for travel.

#### Overview

For the period July 1, 1994, through June 30, 1995, the state reimbursed 10,479 state employees \$12,337,539 for traveling 46,122,361 miles in their privately owned vehicles to conduct state business. The amount of annual costs involved in traveling in private vehicles to conduct state business makes up a substantial part (50.2 percent) of total Fiscal Year 1995 travel expenses of \$24,559,268. The stated amounts include expenses for employees and officers of state agencies only, and exclude expenses for institutions of higher learning and community colleges.

Over the past ten years the Legislature has increased mileage reimbursement rates twice, with both of these increases occurring in Fiscal Year

1995. Although the mileage reimbursement rate has increased from \$0.20 per mile to \$0.30 per mile, the number of miles traveled has not increased significantly. However, mileage reimbursement expenses grew by 31.2 percent during Fiscal Year 1995, when the per mile reimbursement rate increased from 20 cents to 25 cents on July 1, 1994, and to 30 cents on January 1, 1995.

Because of this dramatic growth in expenditures, PEER identified 408 "high-mileage" drivers that incur about one-fourth of the annual miles traveled and examined the size of the annual investment in private vehicle travel in terms of both the direct costs (mileage reimbursements to employees and officers) and the indirect costs (compensation for travel time). Direct costs make up about seventy-four percent of the total resources expended for private vehicle travel while indirect costs make up the remaining twenty-six percent.

So that decision-makers can better evaluate future travel needs, PEER examined the purposes of travel and management controls over travel expenses for the "high-mileage" group. Agencies attribute 87 percent of miles traveled by "high-mileage" drivers to duties involving providing client services, conducting audits, or conducting inspections.

Agency controls over use of travel resources were assessed based on a survey of the twenty-three agencies with "high-mileage" drivers. Agencies reported that they had in place procedures governing efficient assignment of state vehicles, employee commuting, and periodic review of mileage reimbursement expenses and travel needs.

As an alternative means of expending travel resources, PEER examined the cost-effectiveness of renting a vehicle from a private rental firm and paying fuel expenses instead of reimbursing private vehicle travel expenses at \$.30 per mile. If a driver's daily mileage exceeds 155 miles, renting a vehicle and buying fuel is a more cost-effective means of providing transportation for the employee or officer than reimbursing mileage for using a private vehicle.

Because drivers can achieve some economy by renting, the potential exists for state drivers to save out-of-pocket expenses by renting from a private rental firm at a lower cost and claiming reimbursement at the current \$.30 per mile rate. However, state law and regulations do not permit employees and officers to claim mileage reimbursement for travel in a rented vehicle.

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# A Review of Private Vehicle Mileage Reimbursement Expenses

#### Introduction

Effective July 1, 1994, the Legislature authorized the state mileage reimbursement rate to be adjusted automatically in accordance with the federal rate. This allowed a rate increase to 25 cents per mile on that date. Six months later the federal authorities adjusted their rate upward to 30 cents per mile, automatically allowing the same rate to state employees.

The increase in the per mile reimbursement rate from \$0.25 per mile to \$0.30 per mile (effective January 1, 1995) caused increases in agencies' annual travel expenses. This unexpected growth also prompted legislative concerns over whether the current reimbursement rate is realistic, whether more stringent controls should be applied, and whether alternative travel means would be more economical.

#### **Authority**

At its regular meeting on August 10, 1995, the PEER Committee authorized a review of mileage reimbursement travel expenses for state employees and officers who use their private vehicles for travel. MISS. CODE ANN. Section 5-3-57 (1972) authorizes the PEER Committee to perform such reviews.

#### **Scope**

The scope of this review is different from PEER's previous reviews of state travel expenses conducted from 1981 to 1989. The most recent PEER travel expense report prior to this review (completed for Fiscal Year 1989) provided information on travel expenses by specific employee and by agency. Because of recent concerns about escalating private vehicle travel expense, PEER determined that a review of mileage reimbursements paid to state employees and officers for private vehicle use could be beneficial to legislative and agency decision-makers. A close examination of annual expenditures, historical expenditure patterns, and purposes of private vehicle travel would provide information useful to future decisions concerning travel resource use.

The purpose of this review is to assess the volume of annual private vehicle expenses claimed by and reimbursed to state employees, identify employees with extraordinarily high expenses, examine the agency and employee activities requiring high private vehicle travel, examine statutory requirements and agency controls concerning travel resource management, and explore alternative methods to control and reduce costs.

#### **Method**

PEER acknowledges the cooperation and assistance of the Department of Finance and Administration. The Department of Finance and Administration furnished financial information gathered through the Statewide Automated Accounting System (SAAS) and other historical computer records that contain annual travel expenditures by individual for all employees and state agencies. PEER extracted only those amounts paid to employees and officers for use of their personal vehicles for travel in conducting state business. PEER extracted private vehicle mileage expenses for fiscal years 1985 to 1995.

PEER identified and conducted additional analyses for those employees that were reimbursed for traveling 20,701 miles or more in Fiscal Year 1995. PEER chose the 20,701 mile cutoff because this mileage equates to the break-even point of a Ford Crown Victoria (the premium class passenger vehicle on the Fiscal Year 1995 state contract catalog). For purposes of this review, the break-even point is the point at which purchase and use of a state vehicle would be more economical than reimbursing mileage expenses. PEER classified any state employee or officer who was reimbursed Fiscal Year 1995 mileage expenses greater than the break-even point as "high-mileage."

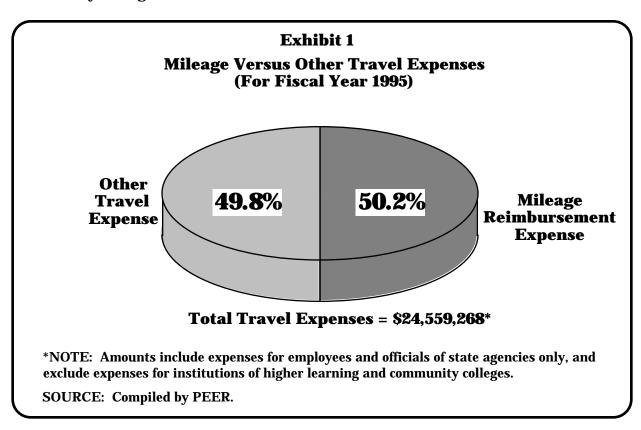
PEER examined the Fiscal Year 1995 expense records for all state employees and officers who received mileage reimbursements. PEER identified 408 "high-mileage" employees who traveled a total of 10,897,894 miles according to SAAS records. PEER further examined private vehicle travel by conducting a survey of the state agencies having "high-mileage" employees to determine management controls over private vehicle travel and the employee work activities that required such travel.

Other methods used in the review included the following:

- review of research literature on vehicle travel expense management;
- a search of MISS. CODE ANN. (1972) to determine statutory authority and restrictions on reimbursing employees for private vehicle travel;
- review of State Personnel Board Variable Compensation data on employee salaries; and,
- review of State Department of Finance and Administration policies and regulations contained in the Statewide Automated Accounting System Manuals and its State Travel Information Handbook: Travel Information, 1995-1996.

#### **Overview**

For the period July 1, 1994, through June 30, 1995, the state reimbursed 10,479 state employees \$12,337,539 for traveling 46,122,361 miles in their privately owned vehicles to conduct state business. The amount of annual costs involved in traveling in private vehicles to conduct state business makes up a substantial part (50.2 percent) of total Fiscal Year 1995 travel expenses of \$24,559,268 (see Exhibit 1, below). The stated amounts include expenses for employees and officers of state agencies only, and exclude expenses for institutions of higher learning and community colleges.



Over the past ten years the Legislature has increased mileage reimbursement rates twice, with both of these increases occurring in Fiscal Year 1995. Although the mileage reimbursement rate has increased from \$0.20 per mile to \$0.30 per mile, the number of miles traveled has not increased significantly. However, mileage reimbursement expenses grew by 31.2 percent during Fiscal Year 1995, when the per mile reimbursement rate increased from 20 cents to 25 cents on July 1, 1994, and to 30 cents on January 1, 1995.

Because of this dramatic growth in expenditures, PEER identified 408 "high-mileage" drivers that incur about one-fourth of the annual miles traveled and examined the size of the annual investment in private vehicle travel in terms of both the direct costs (mileage reimbursements to employees and officers) and the indirect costs (compensation for travel time). Direct costs make up about

seventy-four percent of the total resources expended for private vehicle travel while indirect costs make up the remaining twenty-six percent.

So that decision-makers can better evaluate future travel needs, PEER examined the purposes of travel and management controls over travel expenses for the "high-mileage" group. Agencies attribute 87 percent of miles traveled by "high-mileage" drivers to duties involving providing client services, conducting audits, or conducting inspections.

Agency controls over use of travel resources were assessed based on a survey of the twenty-three agencies with "high-mileage" drivers. Agencies reported that they had in place procedures governing efficient assignment of state vehicles, employee commuting, and periodic review of mileage reimbursement expenses and travel needs.

As an alternative means of expending travel resources, PEER examined the cost-effectiveness of renting a vehicle from a private rental firm and paying fuel expenses instead of reimbursing private vehicle travel expenses at \$.30 per mile. If a driver's daily mileage exceeds 155 miles, renting a vehicle and buying fuel is a more cost-effective means of providing transportation for the employee or officer than reimbursing mileage for using a private vehicle.

Because drivers can achieve some economy by renting, the potential exists for state drivers to save out-of-pocket expenses by renting from a private rental firm at a lower cost and claiming reimbursement at the current \$.30 per mile rate. However, state law and regulations do not permit employees and officers to claim mileage reimbursement for travel in a rented vehicle.

# **Background**

The Legislature has historically defined in statute the general provisions for private vehicle use along with the limits of expenses that were eligible for reimbursement. The Legislature has provided that employees be reimbursed allowable expenses incurred in performance of their duties. The statute confers the administrative authority to the Department of Finance and Administration (DFA) to promulgate procedures for making travel expense claims (including private vehicle mileage) and the documentation required when submitting a request for reimbursement of travel expenses.

#### **State Laws and Regulations Governing Travel Expenses**

PEER reviewed MISS. CODE ANN. (1972) to identify statutory authority and requirements regarding allowable travel expenses of state employees. Section 25-3-41, subsection (1) provides that:

When any officer or employee of the State of Mississippi, or any department, agency or institution thereof, after first being duly authorized, is required to travel in the performance of his official duties, such officer or employee shall receive as expenses for each mile actually and necessarily traveled, when such travel is done by a privately owned automobile or other privately owned motor vehicle, the mileage reimbursement rate allowable to federal employees for the use of a privately owned vehicle while on official travel.

Under Section 25-3-41, subsection (4), the Legislature has designated the Department of Finance and Administration (DFA) as the responsible agency for administration over state travel expenses. As stated, this section grants DFA the authority to:

. . . promulgate and adopt reasonable rules and regulations which it deems necessary and requisite to effectuate economies for all expenses authorized and paid pursuant to this section.

Under this authority, DFA has issued regulations in its *State Travel Information Handbook: Travel Information, 1995-1996* addressing allowable expenses, maintenance of travel records, submission of travel expense reimbursement vouchers, transportation by private or rental automobile, transportation by public carrier, etc.

#### **Travel Expense Claim Procedure**

The employee or official incurring travel expenses, the agency, and the DFA have roles and responsibilities concerning travel authorization, expense documentation and claim review.

The employee or officer has responsibility for documenting any mileage expense incurred in the performance of duties, completing a travel voucher, and submitting both the voucher and the documentation to the agency. The agency is responsible for reviewing the documentation for completeness, verifying that it is in conformity with state travel regulations, and forwarding it with a request for a payment voucher to the DFA. When approved, the DFA sends a payment warrant to the employee being reimbursed.

As the administrative agent responsible for oversight and review of travel claims, DFA reviews each claim that is submitted by the agency. DFA also has responsibility for pre-authorization and review for travel advances for out-of-state travel upon request. The Mississippi Agency Accounting Policies and Procedures (MAAPP) Manual sets forth instructions for completion of travel vouchers and submission of proof of expense. Instructions for completing the Voucher for Reimbursement of Expenses Incident to Official Travel address private vehicle travel expenses, whether an "In-State" or "Out-of-State" expense.

# Ten-Year Trend of Private Vehicle Travel Mileage and Expenses

Because there was a significant increase in the mileage expenses reimbursed in Fiscal Year 1995, this raised the question of whether this was solely attributable to the two reimbursement rate increases in that year or whether state drivers were driving more. PEER examined the historical trend in the number of miles claimed and the amount of private vehicle travel expenses over the past ten years to determine whether increases in the mileage reimbursement rate had caused drivers to log more miles.

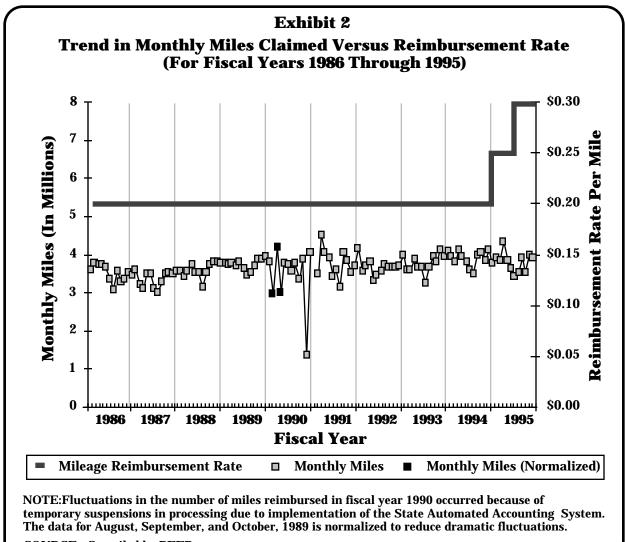
#### **Trend in Number of Miles Claimed**

Although the mileage reimbursement rate has increased from \$0.20 per mile to \$0.30 per mile, the number of miles traveled has not increased significantly.

Over the past ten years the Legislature has increased mileage reimbursement rates twice, with both of these increases occurring in Fiscal Year 1995. From fiscal years 1986 through 1994, the rate stood at \$0.20 per mile. In the 1994 Regular Session, the Legislature authorized a mileage reimbursement rate equivalent to that of the federal government. At the beginning of Fiscal Year 1995 (July 1, 1994), the Legislature raised the state rate to match the federal rate (\$0.25 per mile). Effective January 1, 1995, the federal government raised the rate to \$0.30 per mile, making that rate applicable to state employee and official travel occurring during the latter half of Fiscal Year 1995.

Although the Legislature granted two increases in the rate in Fiscal Year 1995, the amount of claimed monthly mileage did not shift significantly. PEER gathered monthly claims data over the past ten fiscal years and analyzed the trend in the number of miles reimbursed each month to determine whether Fiscal Year 1995 miles fluctuated significantly over the ten-year period. The number of actual miles reimbursed has remained relatively stable over the ten-year period (see Exhibit 2, page 8). The number of miles traveled at the beginning and end of the period were 3,633,160 in July 1985 and 3,950,391 in June 1995. Over the period, the monthly average was 3,675,880.

The analysis of the trend in number of miles traveled does not support a hypothesis that the higher reimbursement rate influenced drivers to log more miles.



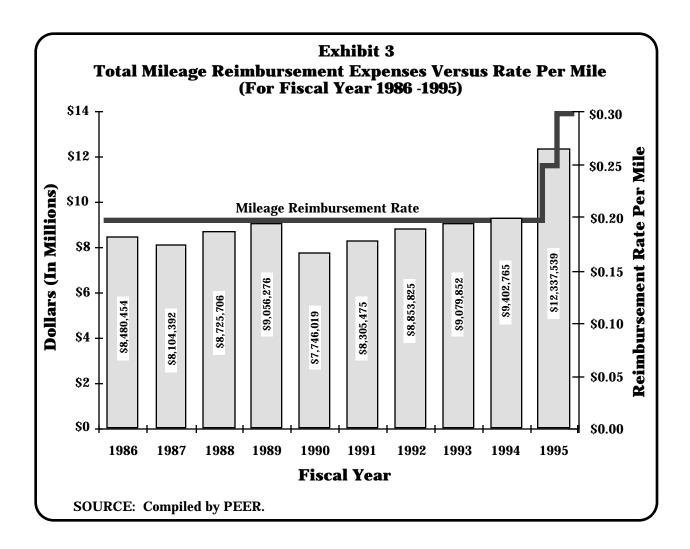
**SOURCE: Compiled by PEER.** 

#### **Trend in Mileage Reimbursement Expenses**

Contrary to the observed trend in the number of monthly miles claimed, mileage reimbursement expenses have grown 44.1 percent over the past ten years (an average annual rate of about 4.4 percent). Most of the growth (a 31.2 percent increase) occurred during Fiscal Year 1995 when the per mile reimbursement rate increased from 20 cents to 25 cents on July 1, 1994, and to 30 cents on January 1, 1995 (refer to Exhibit 3, page 9).

For the first year of the ten-year period (Fiscal Year 1986), mileage reimbursements were \$8,480,454. Eight years later, the annual reimbursement had increased only slightly, up to \$9,042,765 in for Fiscal Year 1994. The Fiscal Year 1995 increases in the reimbursement rate caused a substantial increase in total dollar reimbursements to \$12,337,539. The increase in Fiscal Year 1995

reimbursement expenses is attributable to the increase in the reimbursement rate, and not to any increase in miles driven.



# Private Vehicle Travel Expenses in Fiscal Year 1995

Agency decisions to provide services or perform tasks by having employees travel in private vehicles and paying them mileage rather than traveling by alternative means is a management decision which requires oversight and scrutiny. Both the number of individuals driving and the amount of private vehicle travel incurred impact the amount of resources available for other agency purposes. For agencies to be more economical and efficient in using available travel dollars, agency heads and managers should examine in detail specific cases where drivers incur high mileage. They should also evaluate both the direct (mileage reimbursement) and indirect (employee compensation) costs resulting from these decisions.

To demonstrate the potential impact of agencies' private vehicle travel decisions, PEER examined the size of the annual investment in private vehicle travel and identified a sub-group of all state drivers who incur a large portion of the total annual mileage. For these "high-mileage" drivers, PEER evaluated the volume of private vehicle travel costs incurred in Fiscal Year 1995 in terms of both the direct costs (mileage reimbursements to employees and officers) and the indirect costs (compensation for travel time).

As the state's investment compounds and annual expenditures grow, this raises the question of why the employees and officers in the "high-mileage" group drive (i.e., what were the purposes for which the agencies authorized the travel expense to be incurred). It is also important to have knowledge of what management controls over travel expenses are in effect and practiced within the agencies. PEER examined these issues so that decision-makers could better evaluate future travel needs.

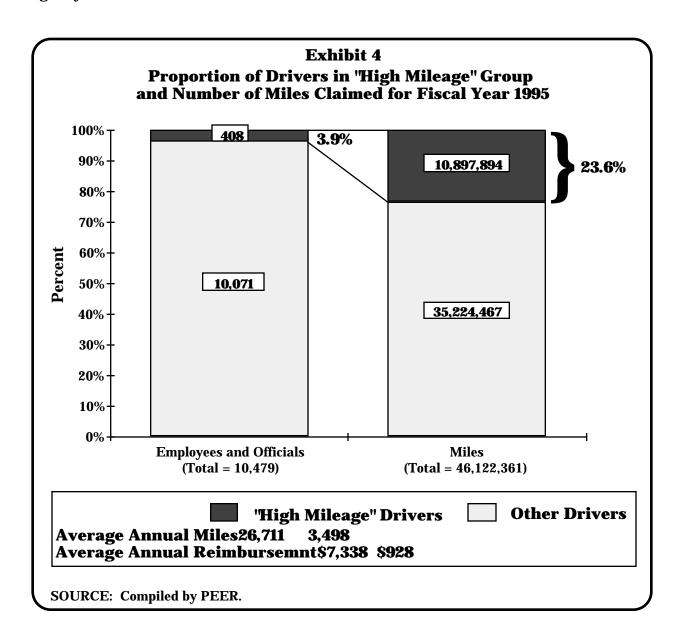
#### **Identification of High-Mileage Drivers**

PEER examined vehicle miles reimbursed in Fiscal Year 1995 and identified a total of 46,122,361 miles reimbursed to 10,479 employees and officers at a total cost to the state of \$12,337,539.

# In FY 1995, approximately 4 percent of state employees and officers traveled nearly one-fourth (23.6 percent) of all miles traveled.

Of the 10,479 total employees and officers claiming mileage reimbursement in Fiscal Year 1995, the state reimbursed 408 (3.9 percent) for 10,897,894 (23.6 percent) of the 46,122,361 total miles traveled (see Exhibit 4, page 11). PEER termed this group "high-mileage" drivers because they exceeded the Ford Crown Victoria break-even point of 20,701 miles annually. The "high-mileage" group is mostly characterized by employees and officers who were responsible for providing direct services to clients, auditing, and monitoring or conducting

inspections. (See Appendix A, page 21, for a listing of employees and officers by agency and number of miles traveled.)



# Direct Private Vehicle Travel Costs (Mileage Reimbursements) of "High-Mileage" Drivers

Each of the employees and officers in the "high-mileage" group averaged 26,711 miles reimbursed during Fiscal Year 1995. Dollar reimbursements to each of the 408 identified "high-mileage" drivers totaled \$2,993,950, an annual average of \$7,338.

Those 10,071 employees not in the "high-mileage" group averaged 3,498 miles for Fiscal Year 1995, claiming an average reimbursement of \$928. Because

the high-mileage employees and officers were responsible for such a large direct expenditure of travel resources, these drivers spent a large portion of their work day driving.

# Indirect Private Vehicle Costs (Employee Compensation for Travel Time) of "High-Mileage" Drivers

Indirect costs associated with travel, including compensation for work time while driving, add significantly to resources devoted annually to funding official state travel. PEER analyzed the indirect cost of employee work time involved in traveling between work locations, performing a more detailed analysis of the 408 employees and officers classified as the "high-mileage" group. For this group, PEER estimated the amount of time the employees and officers spent driving, excluding about 1 hour and 45 minutes (79 miles at 45 MPH) of time per day for possible travel occurring before and after regular work hours to commute to and from the employee's place of work. For the remaining miles, PEER calculated the number of hours of travel time required (at 45 MPH) and multiplied this amount by the salary plus fringe hourly rate to arrive at an average salary paid for traveling.

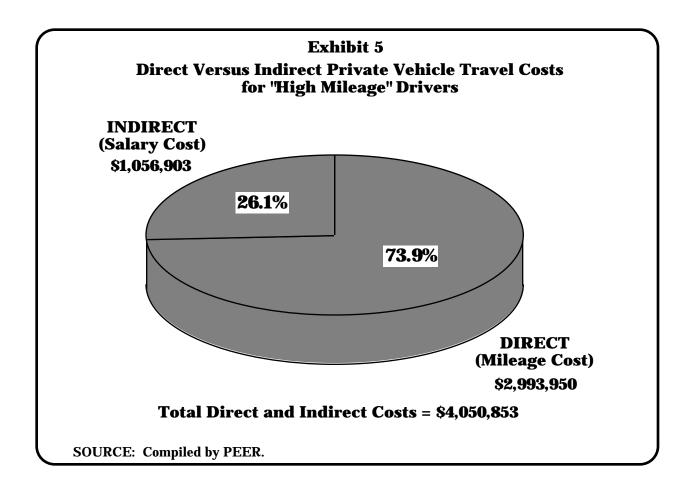
As an example of the costs expended, the employee with the greatest number of miles (60,365) traveled in Fiscal Year 1995 would have driven about 25.7 hours of a forty-hour work week, costing about \$12,162 in annual compensation (indirect cost) in addition to the \$16,601 in mileage reimbursement (direct cost).

For the entire group of "high-mileage" employees and officers, this amounted to a total of \$1,056,903 in indirect travel expenses for Fiscal Year 1995, or 26.1 percent of the FY 1995 resources expended for travel (see Exhibit 5, page 13). When considering indirect costs in addition to direct costs of private vehicle travel, the total annual costs for the 408 "high-mileage" drivers increased to \$4,050,853 in FY 1995. This computation of indirect costs, when combined with the direct costs, provides an indication of the total travel costs for the "high-mileage" group only and is not a valid representation of all instances of private vehicle use.

Because the state makes such a substantial investment for employees to travel in their private vehicles, PEER further examined the reasons the agencies authorized private vehicle travel.

### **Purposes of Private Vehicle Travel**

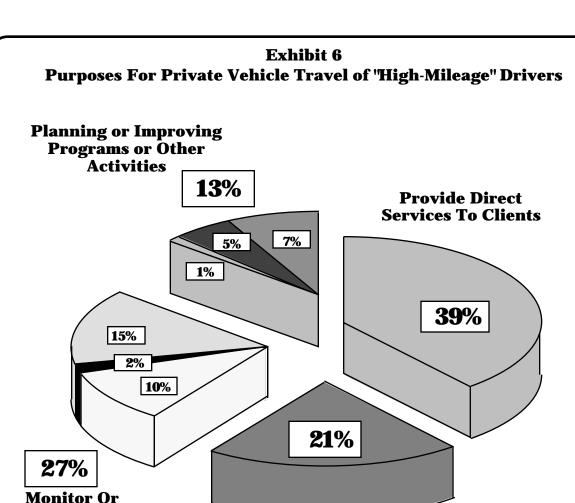
The reasons for employee and official travel vary depending on the agency involved and the nature of the tasks performed. To assess the controls over these types of expenditures, PEER inquired further with the individual agencies where the "high-mileage" employees and officers worked to determine the reasons why the employees traveled and the types of work performed.



PEER surveyed the agencies where the "high-mileage" employees worked to determine travel purposes. Generally, agencies responded that the high incidence of travel was largely due to the requirements of the job and the type of work performed at various locations throughout the state. [The reader should note that findings in this section are based on self-reported, unaudited FY 1995 data gathered through written agency responses to a questionnaire.]

# Agencies attribute 87 percent of miles traveled by "high-mileage" drivers to duties involving providing client services, conducting audits, or conducting inspections.

Agencies whose employees incurred high travel mileage attribute it to the following primary reasons: 39 percent of employees and officers provide direct services to clients; 21 percent conduct audits of local, state, or private entities; and 27 percent monitor or inspect either within their own agencies or entities external to the agency (see Exhibit 6, page 14). These three categories account for eighty-seven percent of the reasons given for high incidence of travel. Agencies responded that the other thirteen percent of employees were planning new programs or improving existing programs or services or engaging in other activities. (See Appendix B, page 32, for distribution of individual employee activities by agency.)



#### **LEGEND Provide direct services Monitor or inspect** to clients (other) Plan new programs or Audit a local, state, or private entity services **Monitor or inspect Improve Existing** within own agency **Programs or Services Monitor or inspect the** Other work of contractors

**Conduct Audits** 

**SOURCE: PEER Survey.** 

**Conduct Inspections** 

#### **State Agencies' Management Controls Over Travel Expenses**

Because current private vehicle mileage makes up over fifty percent of annual state travel expenditures, agencies should exercise proper management controls to help insure maximum economy and efficiency in expending travel resources. In the interest of improving the controls over these resources, PEER examined the controls in place at the twenty-three agencies where the "high-mileage" employees and officers worked. In the interest of cost effectiveness, PEER also assessed whether agency heads and managers should consider vehicle rental instead of private vehicle travel.

Agency implementation of related control policies and procedures affects the use of travel resources. Therefore, PEER performed a limited examination of the management controls employed by the surveyed agencies and the Department of Finance and Administration. This inquiry concerned whether the agency had in place procedures governing efficient assignment of state vehicles, employee commuting, and periodic review of mileage reimbursement expenses and travel needs.

# Agencies maintain uniform administrative controls over employee travel in addition to those established by the Department of Finance and Administration.

Each individual agency is responsible for its compliance with DFA travel guidelines and procedures. State law leaves administrative discretion to the agency to manage travel resources based on its particular travel needs. The twenty-three state agencies surveyed had administrative controls over employee travel in the following areas:

- Where agencies operated state-owned vehicles that were not individually assigned and were available for employee use, the agency reported it had in effect a policy governing efficient assignment and use of the agency vehicles.
- For instances of employees traveling in a private vehicle, the agencies had in effect a policy governing commuting to and from a job site in a private vehicle. Agencies also reported that they disallowed reimbursement for commuting mileage.
- Twenty of the twenty-three agencies surveyed responded that they periodically conduct informal review of private vehicle mileage reimbursement claims in order to improve economy and efficiency.
- Twenty of the twenty-three agencies reported that they had made efforts to review travel needs and analyze benefits and costs, yet only two provided documentation of conducting a formal review.

PEER did not verify any of the survey responses by auditing whether the management controls were in place.

### Cost Effectiveness and Legality of Vehicle Rental

State agencies currently practice or have considered several alternatives to control travel costs. Some agencies purchase state vehicles at competitively bid state contract prices to reduce acquisition costs. Likewise, several state agencies participate in maintenance contracts or fuel contracts to lower operating expenses. In previous studies, PEER has examined the possibility of establishing a statewide motor pool and recommended procedures for acquiring and managing a state vehicle fleet.

One alternative to funding travel by reimbursing employees at the current mileage rate is to rent a vehicle from a private rental firm and reimburse fuel costs. The state Department of Finance and Administration annually takes bids for rental vehicle rates and makes those contracts available for use by state agencies. PEER evaluated this alternative and also reviewed the legality of employees renting vehicles and claiming the current mileage reimbursement rate as travel expenses.

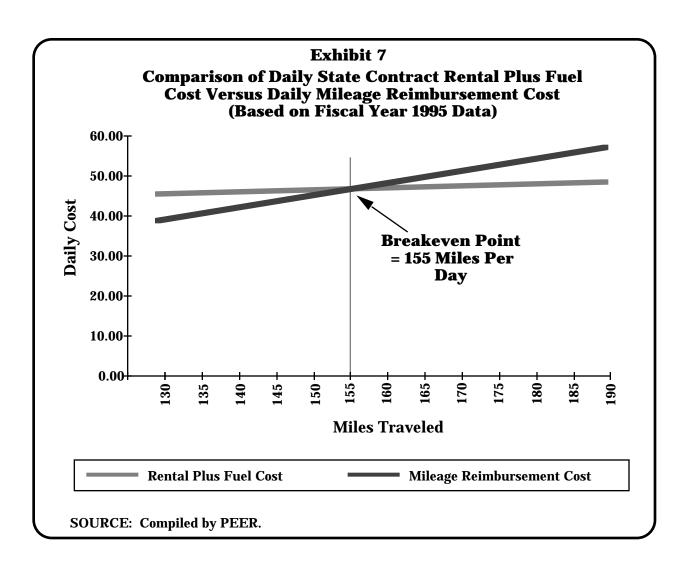
# Assessment of the Alternative to Rent a Vehicle from a Private Rental Firm

In the course of examining private vehicle travel by individual employees, PEER sought to assess whether and at what point it is cost-effective to rent a vehicle from a private rental firm rather than reimburse employees for using their private vehicles. PEER evaluated the current mileage reimbursement cost compared to the cost of renting from a nationally recognized private rental firm (i.e., average daily automobile rental rate and added fuel costs).

If a driver's daily mileage exceeds 155 miles, renting a vehicle and buying fuel is a more cost-effective means of providing transportation for the employeeorofficer than reimbursing mileage for using a private vehicle.

PEER compared the rental rates established by the State of Mississippi's 1995 contracts with Hertz Corporation and National Automobile Rental, Inc. The 1995 contracts listed a full-size four-door passenger car (1994 Ford Taurus) rate of \$39 per day, which includes insurance and unlimited mileage. In addition, PEER factored in the cost per mile for fuel (an expense for which the rental agency is not responsible). The fuel mileage for the 1994 Ford Taurus was 28 miles per gallon on the highway and 19 miles per gallon in the city, according to *The Complete Car Cost Guide, 1994 Edition.* PEER used a conservative estimate of 23.5 miles per gallon in calculating costs, basing this on the publication's estimate at 14,000 miles per year. PEER calculated private vehicle reimbursement cost per mile at the current \$0.30 per mile rate.

Exhibit 7, below, depicts the incremental cost of combined state contract rental and fuel costs compared to the reimbursement expense rate of \$0.30 per mile. As the graph depicts, the mileage reimbursement expense is more economical until the average miles traveled per day exceed 155 miles. At that point, it becomes more economical for an agency to reimburse expenses for state contract vehicle rental and fuel.



The Department of Finance and Administration State Travel Branch regulations do not specifically address if and when vehicle rental should be considered as an alternative to private vehicle travel. DFA does not provide outlined criteria to agencies in its *State Travel Information Handbook: Travel Information, 1995-1996* to govern when an agency should require its employees and officers to travel by rental vehicle rather than travel in a privately owned vehicle. However, the statutory intent is that the state employee or officer use the most economical method. The discretionary authority to determine the most appropriate and economical mode of travel rests with the agency heads, since they

are more familiar with individual circumstances (e.g., duration) of each travel instance.

The agency head or decision-maker should be attentive to some factors that may affect the cost effectiveness calculations. Daily rental cost may vary depending on the size of the vehicle. Fuel mileage per gallon also varies significantly depending on the type of vehicle rented. Influence of these factors may cause the break-even point to vary from the 155 miles calculated by PEER.

By evaluating the tasks to be accomplished, the nature of work to be performed, and work locations for each instance of vehicle travel, agency heads and managers can realize savings by selecting the most economical alternative. Likewise, employees and officers individually have the option to rent a vehicle instead of using their own. In this situation, it is possible for employees and officers to realize a financial windfall by claiming mileage reimbursement for travel in a vehicle which they have individually rented. This raises the question of whether it is permissible under state law and regulation for a driver to request reimbursement for expenses calculated at \$.30 per mile when actual expenses of renting were less.

# State law and regulations do not permit employees and officers to claim mileage reimbursement for travel in a rented vehicle.

PEER examined both statutes and regulations to determine if mileage reimbursement for travel in a rented vehicle is prohibited. According to MISS. CODE ANN. §25-3-41, subsection (1), mileage reimbursement is limited to official travel in a privately owned automobile, stating that an:

... officer or employee shall receive as expenses for each mile actually and necessarily traveled, when such travel is done by a <u>privately owned automobile</u> or other privately owned motor vehicle, the mileage reimbursement rate allowable to federal employees for the use of a privately owned vehicle while on official travel. [Emphasis Added]

In addition, subsection (3) of MISS. CODE ANN. §25-3-41 addresses expenses for rental vehicles, stating that:

When such travel is done by means of a public carrier or other means not involving a privately owned motor vehicle, then such officer or employee shall receive as travel expense the <u>actual fare or</u> other expenses incurred in such travel. [Emphasis Added]

Thus, if state employees or officials travel in a rental vehicle and not a privately owned vehicle, the employee or officer is entitled only to actual expenses incurred and not 30 cents per mile.

#### Conclusion

Until Fiscal Year 1995, mileage reimbursement costs had historically been about one-half of total state travel costs. Although mileage reimbursement costs increased substantially in Fiscal Year 1995, no dramatic rise in the number of miles driven has occurred since the Legislature increased the reimbursement rate. The rise in mileage reimbursement expenses can almost wholly be attributed to this rate increase.

During Fiscal Year 1995, the state reimbursed about four percent of state employees and officers for almost one-fourth of the total miles traveled. For this "high-mileage" group of drivers, the indirect costs associated with travel add significantly to resources devoted annually to funding official state travel.

In response to PEER's survey of agencies employing "high-mileage" drivers, agencies stated that the travel was largely due to the requirements of the job and the type of work performed throughout the state. Agencies attribute 87 percent of high travel mileage to employee duties of providing client services, conducting audits, or conducting inspections. Agencies reported having procedures governing efficient assignment of state vehicles, employee commuting, and periodic review of mileage reimbursement expenses and travel needs.

While the state has implemented several methods to reduce travel costs, one alternative to funding travel by reimbursing employees at the current mileage rate is for an agency to rent a vehicle under state contract from a private rental firm and reimburse fuel costs. This alternative is a more cost-effective means of providing transportation if the employee's or officer's daily mileage exceeds 155 miles.

Although state drivers may realize a financial windfall by claiming mileage reimbursement for travel in a vehicle they have individually rented, it is not permissible under state law and regulations for a driver to request reimbursement for expenses calculated at \$.30 per mile if actual expenses of renting were less.

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Rank	Reimbursed Miles	Reimbursed Dollars*	Employee Name	Employee Title	Agency
			1 3		
1	60,365	\$16,601	GILBERT, WILLIAM L	PROPERTY OFFICER II	AUDIT DEPARTMENT
2	52,215	\$14,516	DEAR, THEODORE JR	V/H IMPMT COUNSELOR III	BLIND AND DEAF SCHOOLS
3	47,088	\$12,877	ARNOLD, THOMAS L	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
4	44,853		HANNA, WILLIAM	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
5	43,459		KENNEDY, JERRY L	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
6	41,822	\$11,490	ZEAGLER, RODNEY D	DP-TECHNICAL SPEC V	AUDIT DEPARTMENT
7	40,819	\$11,184	MURRAY, JEFF M JR	SAFETY INSPECTOR III	INSURANCE DEPARTMENT
8	40,019	\$11,057	SIMS, RONALD D	DPW-PROGRAM AUDIT ANALYST	CHILD SUPPORT
9	39,434	\$10,829	PAGE, MARVIN E	INSP MEAT AND POULTRY SUPV	AGRICULTURE & COMMERCE DEPARTMENT
10	39,119	\$10,826	MADDOX, VICKEY	NURSE IV	HEALTH BOARD
11	38,944	\$10,705	SHAW, JIMMIE B SR	SAFETY INSPECTOR III	INSURANCE DEPARTMENT
12	38,814	\$10,919	HEBERT, CURTIS L JR	COMMISSIONER PUBLIC SERVICE	PUBLIC SERVICE COMMISSION
13	38,127	\$10,485	REEDER, BILL L	EXEC 2/PSC-DIST OFFC DIRECTOR	PUBLIC SERVICE COMMISSION
14	38,110	\$10,427	JONES, CARL E	SAFETY INSPECTOR III	INSURANCE DEPARTMENT
15	38,037	\$10,509	CRAIG, JAMES H III	HEALTH PROGRAM REP III	HEALTH BOARD
16	37,941	\$10,500	HEDGEPETH, ARTHUR R	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
17	37,693	\$10,275	WHITE, BENTON	INVESTIGATOR II	PUBLIC SERVICE COMMISSION
18	37,540	\$10,372	DARDEN, HARVEY	PROPERTY OFFICER I	AUDIT DEPARTMENT
19	37,231	\$10,385	BUCHANAN, JOHN T JR	EXEC 2/PSC-INVEST ADM ASST	PUBLIC SERVICE COMMISSION
20	37,220	\$10,244	HAYNIE, GEORGE L	EXEC 2/PSC-DIST OFFC DIRECTOR	PUBLIC SERVICE COMMISSION
21	37,149	\$10,216	BOYD, LARRY D	PROJECTS OFFICER IV, SPECIAL	AGRICULTURE & COMMERCE DEPARTMENT
22	36,860	\$9,963	WEBSTER, LORETTA J	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
23	36,615	\$10,073	WARD, WILLIAM JR	INVESTIGATOR I	PUBLIC SERVICE COMMISSION
24	36,450	\$9,828	ASEMOTA, SAMMY O	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
25	35,950	\$9,928	GULLICK, RABON	RB-BUS ENTERPRISE COUNSELOR	DIV OF VOC REHAB FOR THE BLIND
26	35,615	\$9,785	MOSLEY, GERRY	TC-REVENUE SPECIAL AGENT	TAX COMMISSION
27	35,611	\$9,796	BARTLETT, MIKE	TC-REVENUE SPECIAL AGENT	TAX COMMISSION
28	35,598	\$9,752	GREER, LYNN	INVESTIGATOR II	PUBLIC SERVICE COMMISSION
29	35,502	\$9,710	ELKINS, JERREL G	INVESTIGATOR II	PUBLIC SERVICE COMMISSION
30	35,491	\$9,888	BANGS, IVAN W	SAFETY INSPECTOR III	INSURANCE DEPARTMENT
31	35,451	\$9,815	TUCKER, DANIEL L	DECD-MGR FINANCE	DIVISION OF ECONOMIC DEVELOPMENT
32	35,244		ODOM, WILLIE B	FIRE MARSHAL I, DEPUTY	INSURANCE DEPARTMENT
33	35,015		CARTER, GUY G JR	DOT-MAINT SUPT I	MS DEPT OF TRANSPORTATION
34	34,972		MIMS, TRACY T	DHS-SOCIAL WORKER ADVANCED	OFFICE OF SOCIAL SERVICES
35	34,955		WALKER, JAMES	SAFETY INSPECTOR III	INSURANCE DEPARTMENT
36	34,758	\$9,524	GREEN, J C	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION

<sup>\*</sup>NOTE: Reimbursed Dollars vary from Reimbursed Miles rankings because of the prevailing reimbursement rate at the time the mileage expense was incurred.

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Rank	Reimbursed Miles	Reimbursed Dollars*	Employee Name	Employee Title	Agency
37	34,466		PHILLIPS, MICHAEL H	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
38	34,445		COZIAR, KENNETH D	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
39	34,424		CALLAHAN, MARIANNE W	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
40	34,068		BODIN, GLENN J	EQUIPMENT MAINTENANCE SUPT	MS DEPT OF TRANSPORTATION
41	33,880		WHITE, RHONDA G	DHS-PROGRAM SPECIALIST	OFFICE OF ECONOMIC ASSISTANCE
42	33,543		SEAWRIGHT, THOMAS D	INVESTIGATOR I	PUBLIC SERVICE COMMISSION
43	33,467		· · · · · · · · · · · · · · · · · · ·	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
44	33,450		MABRY, WALTER M	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
45	33,359		MILLS, HUBERT	DECD-ASSOC MGR SR REG OFF	DIVISION OF ECONOMIC DEVELOPMENT
46	33,300		RICHARD, ROBERT M	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
47	33,272		LONG, W HUGH	DOT-ENGINEER BUREAU ADMOR	MS DEPT OF TRANSPORTATION
48	33,213		HAMILTON, MICHAEL E	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
49	33,203		ROBINSON, DORLOS	COMMISSIONER PUBLIC SERVICE	PUBLIC SERVICE COMMISSION
50	33,199		LUTHER, BARNEY L	TC-REVENUE SPECIAL AGENT	TAX COMMISSION
51	33,182		WILSON, JOHN C JR	SAFETY INSPECTOR III	INSURANCE DEPARTMENT
52	33,164		BYARS, GEORGE	EXEC 2/PSC-DIST OFFC DIRECTOR	PUBLIC SERVICE COMMISSION
53	33,160		WILLIAMS, VICKI	TC-TAX AUDITOR/ACCOUNTANT II	TAX COMMISSION
54	33,159		WOODS, ROBERT R	AUD DEPT-INVESTIGATOR	AUDIT DEPARTMENT
55	32,910		MEGEHEE, JACOB H	DISEASE INTERVENTION SPEC TRNE	HEALTH BOARD
56	32,821		COTTON, RICKEY L	GAS PIPELINE SAFETY, CHIEF	PUBLIC SERVICE COMMISSION
57	32,773		ALLEN, FLORAL D	BEAUTY/BARBER INSPECTOR	COSMETOLOGY BOARD
58	32,606		BIGGERS, WILLIAM M JR	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
59	32,533	, - , -	DAVIS, DONALD W	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
60	32,467		FIELDS, GARDNER	INVESTIGATOR I	PUBLIC SERVICE COMMISSION
61	32,443		GREEN, TONY M	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
62	32,309		ROBERTS, CARL R	ENVIR III, PUBLIC HEALTH	HEALTH BOARD
63	32,290		YOUNG, WILLIAM JR	AUD DEPT-AUDITING ACCT, SR	AUDIT DEPARTMENT
64	32,262		HALL, BILLY D	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
65	32,231		JONES, ELLIS	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
66 67	32,131 31,917		MORGAN, ALLEN	TC-REVENUE SPECIAL AGENT TC-TAX DIVISION DIR I	TAX COMMISSION TAX COMMISSION
68			SHELBY, MICHAEL W ROSS, LESLIE M	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
69	31,887		THAGGARD, JOE	INVESTIGATIVE, CHIEF	PUBLIC SERVICE COMMISSION
70	31,750 31,700		WRIGHT, CAROLYN B	HEALTH FAC SURVEYOR II	HEALTH BOARD
70 71	31,700		JOHNSON, PAUL D	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
71 72	31,663		WEESS, THOMAS V	DOI-NOW AGENT ADV	AUDIT DEPARTMENT
73	31,650		KAROLYI, DONALD P	DOT-DISTRICT SYSTEMS ANALYST	MS DEPT OF TRANSPORTATION
73 74	31,390		WILSON, JOHNNY	INVESTIGATOR II	PUBLIC SERVICE COMMISSION

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Rank	Reimbursed Miles	Reimbursed Dollars*	Employee Nome	Employee Title	Aganay
Kank	Milles	Dollars	Employee Name	Employee Title	Agency
75	31,241	\$8.576	MOBLEY, WILLIAM	DECD-ASSOC MGR SR BUS ASST	DIVISION OF ECONOMIC DEVELOPMENT
76	31,190			AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
77	31,150			SAFETY INSPECTOR III	INSURANCE DEPARTMENT
78	31,099			AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
79	31,058			AUD DEPT-AUDITING ACCT, SR	AUDIT DEPARTMENT
80	30,943			DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
81	30,940	\$8,468	GUTHRIE, RONNIE O	INVESTIGATOR II	PUBLIC SERVICE COMMISSION
82	30,900	\$8,476	BURNHAM, THOMAS L	PROPERTY OFFICER II	AUDIT DEPARTMENT
83	30,834			TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
84	30,791			SAFETY INSPECTOR III	INSURANCE DEPARTMENT
85	30,747			EXECUTIVE ASSISTANT II	AUDIT DEPARTMENT
86	30,746		· · · · · · · · · · · · · · · · · · ·	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
87	30,698			GS-BUILDING INSPECTOR	OFFICE OF FISCAL MANAGEMENT
88	30,536			ATTORNEY, SENIOR	CHILD SUPPORT
89	30,447		· · · · · · · · · · · · · · · · · · ·	PROPERTY OFFICER II	AUDIT DEPARTMENT
90	30,444			INVESTIGATOR I	PUBLIC SERVICE COMMISSION
91	30,243			AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
92	30,231		· · · · · · · · · · · · · · · · · · ·	DBCF-BANK EXAMINER II	BANKING & CONSUMER FINANCE DEPARTMENT
93	30,164	. ,	,	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
94	30,163			DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
95	30,156			DBCF-FIELD SUPERVISING EXMNR	BANKING & CONSUMER FINANCE DEPARTMENT
96	30,103			TC-REVENUE SPECIAL AGENT	TAX COMMISSION
97	29,854			DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
98	29,694			INVESTIGATOR II	PUBLIC SERVICE COMMISSION OFFICE OF ECONOMIC ASSISTANCE
99	29,674			DHS-ECONOMIC ASSTANCE REG DIR	OFFICE OF ECONOMIC ASSISTANCE AUDIT DEPARTMENT
100 101	29,674 29,613			AUD DEPT-AUDITING ACCT, SUPV SR NURSE III	SP* HEALTH, STATE BOARD OF
101	29,596			DOT-DISTRICT PERMIT INSPECTOR	MS DEPT OF TRANSPORTATION
102	29,485			DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION MS DEPT OF TRANSPORTATION
103	29,369			DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION  MS DEPT OF TRANSPORTATION
105	29,209			TC-APPRAISER III, EQUALIZATION	TAX COMMISSION
106	29,152			DOT-DISTRICT PERMIT OFCR, SR	MS DEPT OF TRANSPORTATION
107	29,101			DOT-ENGINEER IV	MS DEPT OF TRANSPORTATION
108	29,052		*	DISEASE INTERVENTION SPEC	HEALTH BOARD
109	28,835			DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
110	28,783		,	NURSE III	HEALTH BOARD
111	28,579			PS-ENGINEER TECH II	PUBLIC UTILITIES STAFF
112	28,575			DH-MEDICAL AIDE	HEALTH BOARD

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

	Reimbursed	Reimbursed			
Rank	Miles	Dollars*	Employee Name	Employee Title	Agency
113	28,537	67.950	HEINDL, FRED J		
113	28,520		BURKETT, CATHY C	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
115	28,487		BOLTON, THOMAS E	DOT-MAINT SUPT II	MS DEPT OF TRANSPORTATION
116	28,447		GOODMAN, NELL S	PROPERTY OFFICER III	AUDIT DEPARTMENT
117	28,404		HARRISON, JAMES R	DBCF-SMALL LOAN EXAMINER III	BANKING & CONSUMER FINANCE DEPARTMENT
118	28,397		KNIGHT, JERRY L	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
119	28,375		CHENOWETH, KATHRYN M	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
120	28,316		JOHNSON, BOBBY G	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
121	28,308		PRITCHARD, MICHAEL A	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
122	28,287		FRYERY. WILLIAM F	HEALTH PROGRAM SPECIALIST	HEALTH BOARD
123	28,258	,	ARLINE, R E	VETERINARIAN	AGRICULTURE & COMMERCE DEPARTMENT
124	28,186		CHAMPLIN, RUSSELL L	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
125	28,151		SEARLES, CHERYL	NURSE III	SP* HEALTH, STATE BOARD OF
126	28,074		STONE, DOROTHY A	HEALTH FAC SURVEYOR II	SP* HEALTH, STATE BOARD OF
127	28,058	\$7,687	THOMPSON, JOYCE	BEAUTY/BARBER INSPECTOR	COSMETOLOGY BOARD
128	28,055	\$7,705	RICKS, CAROL	NURSE III	HEALTH BOARD
129	28,040	\$7,909	MOORE, LYNN K	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
130	27,869	\$7,731	PAIGE, F LORANN	DBCF-BANK EXAMINER I	BANKING & CONSUMER FINANCE DEPARTMENT
131	27,839	,	WADDLE, LENORA G	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
132	27,813		BALLARD, WILLIAM B	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
133	27,792		LOVELL, FRANK I III	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
134	27,788		FOGG, R BRUCE	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
135	27,606	,	FORD, NEWTON E	DBCF-FIELD SUPERVISING EXMNR	BANKING & CONSUMER FINANCE DEPARTMENT
136	27,601		BURDEN, BRADLEY D	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
137	27,569		CLARK, REGINA	INSP CONSUMER PROTECTION I	AGRICULTURE & COMMERCE DEPARTMENT
138	27,518		EAST, WILLIAM	AG-DIR, PUB INTEGRITY INVESTIG	ATTORNEY GENERAL
139	27,349		BRYAN, HARRIS L	AUD DEPT-INVESTIGATOR	AUDIT DEPARTMENT
140	27,329		MILLS, D H	REGIONAL SERVICE OFFICER	ED DEPT-CONSOLIDATED EDUCATION PROGRAMS
141	27,298		FELTER, WILLIAM T III	TC-TAX AUDITOR/ACCOUNTANT II	TAX COMMISSION
142	27,210		HARDY, BOBBY H	INSP LIVESTOCK II	AGRICULTURE & COMMERCE-ANIMAL HEALTH BD.
143	27,105		HOWARD, PAUL D	DHS-SOCIAL WORKER ADVANCED	OFFICE OF SOCIAL SERVICES
144	27,088		O'NEAL, HARMON W	DOT-WASTE WATER TRTMT PLNT OPR	MS DEPT OF TRANSPORTATION
145	27,003		SMITH, SAM E JR	ALID DEDT ALIDITING ACCT CD	AUDIT DEPARTMENT
146	26,921		OSBEY, WILLIE L	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
147	26,908 26,888		SARTAIN, WANDA G KNIGHT, KENNETH R	DH-MEDICAL AIDE TC-TAX AUDITOR/ACCOUNTANT III	HEALTH BOARD TAX COMMISSION
148 149	26,888		REGAN, ERNEST JR	ACCOUNTANT/AUDITOR I	DIVISION OF SUPPORT SERVICES
149	26,849		COOPER, DONALD L	DOT-MAINT SUPT II	MS DEPT OF TRANSPORTATION
150	۵۵,032	31,213	COOFER, DONALD L	DOI-MAINI SULI II	MIS DELL OF TRANSFORTATION

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Rank	Reimbursed Miles	Reimbursed Dollars*	Employee Name	Employee Title	Agency
151	26,827	\$7,373	STORY, CHARLES R	TC-REVENUE SPECIAL AGENT	TAX COMMISSION
152	26,803		MITCHELL, GARRETT W	DISEASE INTERVENTION SPEC SR	HEALTH BOARD
153	26,690		HILLMAN, HARRY	PS-ENGINEER TECH II	PUBLIC UTILITIES STAFF
154	26,655	\$7,412	EVANS, SHELIA M	NURSE III	HEALTH BOARD
155	26,631		THORNTON, W A	WORKERS' COMP COMM-ADMIN JUDGE	WORKERS' COMPENSATION COMMISSION
156	26,611	\$7,385	EASTERWOOD, ALLYSON G	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
157	26,576	. ,	PENDERGRASS, MARK	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
158	26,541		BROOKS, VERNICE J	DH-MEDICAL AIDE	HEALTH BOARD
159	26,517	\$7,351	GRIFFIN, GWENDOLYN	DH-MEDICAL AIDE	HEALTH BOARD
160	26,492	. ,	DILMORE, J W	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
161	26,472		ERVIN, TIMOTHY E		DFA-CENTRALLY ADMINISTERED ACCOUNTING
162	26,466		JONES, GREGORY E	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
163	26,428		HARDIN, BETTY M	NURSE III	HEALTH BOARD
164	26,407		GOODWIN, KENNETH J	DOT-ENGINEER IV	MS DEPT OF TRANSPORTATION
165	26,401		HOOPER, ADELE J	PROPERTY OFFICER I	AUDIT DEPARTMENT
166	26,363		CRAWFORD, PEGGY J	DHS-PROGRAM SPECIALIST	OFFICE OF ECONOMIC ASSISTANCE
167	26,333		BAILEY, RONALD L	DBCF-BANK EXAMINER III	BANKING & CONSUMER FINANCE DEPARTMENT
168	26,318		YOUNGBLOOD, JANET	NURSE III	SP* HEALTH, STATE BOARD OF
169	26,282		LOFTIN, JESSE R JR	FIRE MARSHAL II, DEPUTY	INSURANCE DEPARTMENT
170	26,252		RANKIN, LESLIE A	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
171	26,233		PRICE, HAROLD A	ENGINEERING TECHNICIAN II	MS DEPT OF TRANSPORTATION
172	26,233		KENNEDY, JIMMY D	DOT-MAINT SUPT II	MS DEPT OF TRANSPORTATION
173	26,233		REEVES, RONALD L	ENGINEERING AIDE III	MS DEPT OF TRANSPORTATION
174	26,220		VINES, MARION L	DOT-MAINT SUPT II	MS DEPT OF TRANSPORTATION
175	26,215		GRIFFIN, LUCILE T	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
176	26,202		BYRD, MYRA L	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
177	26,148		COLLIE, SALLY J	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
178	26,118		PARKER, WILLIAM	ENGINEERING TECHNICIAN II	MS DEPT OF TRANSPORTATION
179	26,109		AINSWORTH, KIMBERLY J	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
180	25,983		JOHNSON, LEWIS W	AUD DEPT-INVESTIGATOR	AUDIT DEPARTMENT
181	25,967		EVANS, O D	PUBLIC RELATIONS REP I	MS DEPT OF TRANSPORTATION
182	25,948		DAVIS, KENNETH L	ENGINEERING TECHNICIAN II	MS DEPT OF TRANSPORTATION
183	25,939		VANCE, BILLY L	DOT-MAINT SUPT II	MS DEPT OF TRANSPORTATION
184	25,935		ELLZEY, WAYNE E	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
185	25,910	. ,	DENDY, PATRICK S	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
186	25,903		SISTRUNK, PAUL L	ENGINEERING TECHNICIAN II	MS DEPT OF TRANSPORTATION
187	25,746		CLAYTON, JENECE B	NURSE I	HEALTH BOARD
188	25,741	\$7,045	TRIGG, ROBERT D	HEALTH FAC SURVEYOR II	HEALTH BOARD

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Donk	Reimbursed Miles	Reimbursed Dollars*	Employee Name	Employee Title	Azanari
Rank	Miles	Dollars	Employee Name	Employee Title	Agency
189	25,721	\$7 164	WOMACK, JAMES S	AUD DEPT-CHIEF INVESTIGATOR	AUDIT DEPARTMENT
190	25,701		KRISS, ELIZABETH H	DHS-ELIGIBILITY WORKER II	SP* OFFICE OF ECONOMIC ASSISTANCE
191	25,589		THOMPSON, PERCY P	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
192	25,582		VANDEVENDER, WILLIAM	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
193	25,576	. ,	PACIFIC, LARRY A JR	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
194	25,575		NORRIS, JAMES B	AUD DEPT-AUDITING ACCT, SR	AUDIT DEPARTMENT
195	25,530	\$7,121	HANCOCK, DOUGLAS O	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
196	25,512		HORAN, MARK KEVIN		OFFICE OF TORT CLAIMS
197	25,500	\$7,062	DALE, GEORGE R	COMMISSIONER INSURANCE	INSURANCE DEPARTMENT
198	25,491	\$6,879	HART, THOMAS M	ENGINEERING TECHNICIAN CERT	MS DEPT OF TRANSPORTATION
199	25,422	\$6,872	OGLETREE, DONALD G	DOT-MAINT SUPT I	MS DEPT OF TRANSPORTATION
200	25,386	\$6,972	REED, BOBBY A		OFFICE OF TORT CLAIMS
201	25,316	\$6,926	PENDER, MARTY JR	DBCF-SMALL LOAN EXAMINER II	BANKING & CONSUMER FINANCE-CFF
202	25,268		CROSS, OLIVIA W	DH-MEDICAL AIDE	HEALTH BOARD
203	25,249		SHIVERS, RONALD	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
204	25,203		BANKS, JOEL D	AUD DEPT-DIR, INVES AUDIT DIV	AUDIT DEPARTMENT
205	25,186		BAILEY, EDWARD	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
206	25,175		HAMRICK, ROBERT A	DHS-SOCIAL WORKER ADVANCED	OFFICE OF SOCIAL SERVICES
207	25,145	. ,	QUINN, SANDRA M	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
208	25,131		RAY, EVA	BEAUTY/BARBER INSPECTOR	COSMETOLOGY BOARD
209	25,060		SULLIVAN, JANET E	PROJECTS OFFICER IV, SPECIAL	MS DEPT OF TRANSPORTATION
210	25,058		SHEPHERD, JAMES	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
211	25,047		STEVENS, ANDREW III	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
212	24,996		MANGRUM, RICKEY W	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
213	24,983		PLEW, JOHNNIE L	NURSE III	HEALTH BOARD
214	24,926		FUNCHESS, EMMA L	DH-MEDICAL AIDE	HEALTH BOARD
215	24,909		LEWIS, ALVIN M JR	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
216	24,888		RAYFIELD, CARL JR	FIRE MARSHAL I, DEPUTY	INSURANCE DEPARTMENT
217	24,869		DIXON, JAMES C	AUD DEPT-CHIEF INVESTIGATOR	AUDIT DEPARTMENT
218 219	24,819 24,801		MCGARR, TAMMIE E	AUD DEPT-AUDITING ACCT,ASST AUDIT DEPARTMENT	AUDIT DEPARTMENT
220	24,801		SHERARD, GILBERT D WALLEY, DOROTHY R	NURSE III	HEALTH BOARD
	,		WATKINS, JIMMIE	MS DEPT OF TRANSPORTATION	HEALIH DUAKD
221 222	24,788 24,758		BRADLEY, HAROLD	TC-APPRAISER III, EQUALIZATION	TAX COMMISSION
223	24,754		SPEIGHTS, JOSEPH S	AUD DEPT-AUDITING ACCT, SR	AUDIT DEPARTMENT
223 224	24,753	. ,	HOLLINGSWORTH, DAVID	AUD DEPT-AUDITING ACCT,SR AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
225	24,751		MCEWEN, HENRY T	BOILER&PRES VESSEL INSP,CHIEF	HEALTH BOARD
226	24,731	. ,	SANDERS, ROBERT E	DOT-RIGHT OF WAY AGENT CHIEF	MS DEPT OF TRANSPORTATION
220	۵4,143	\$0,090	SANDERO, RODERT E	DOI-MOIN OF WAI AGENT CHIEF	MO DELI OF HAMISI CIVIATION

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Rank	Reimbursed Miles	Reimbursed Dollars*	Employee Name	Employee Title	Agency
Italik	Willes	Donais	Employee Name	Employee Title	Agency
227	24,670	\$6.816	NEWTON, GLEN A	DHS-SOCIAL WORKER ADVANCED	OFFICE OF SOCIAL SERVICES
228	24,592		LION, PAUL T	DBCF-BANK EXAMINER II	BANKING & CONSUMER FINANCE DEPARTMENT
229	24,589		KILLEN, BILLY D	DOT-MAINTENANCE SUPV II	MS DEPT OF TRANSPORTATION
230	24,566		SISTRUNK, ROBERT E	TC-REVENUE SPECIAL AGENT	TAX COMMISSION
231	24,541		MOORMAN, GARY L	ENVIR III, PUBLIC HEALTH	HEALTH BOARD
232	24,498		TATUM, JEANNE	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
233	24,460	\$6,748	CUNNINGHAM, STANLEY W	DBCF-BANK EXAMINER III	BANKING & CONSUMER FINANCE DEPARTMENT
234	24,423		FRYERY, LEE	INSURANCE DEPARTMENT	
235	24,296	\$6,595	WEEMS, KAREN R	NURSE III	HEALTH BOARD
236	24,274	\$6,559	SIMMONS, CHARLES A	INSURANCE DEPARTMENT	
237	24,256	\$6,568	JACKSON, ANDREW	DOT-MAINTENANCE SUPV II	MS DEPT OF TRANSPORTATION
238	24,238	\$6,564	LYONS, WALTER G	DOT-ENGINEER III	MS DEPT OF TRANSPORTATION
239	24,221	\$6,604	BROWN, JOE N	DHS-PROGRAM ADMOR SR	DIVISION OF SUPPORT SERVICES
240	24,198	\$6,708	KELLEY, JOHN W	HEALTH FAC SURVEYOR II	SP* HEALTH, STATE BOARD OF
241	24,130		MCMILLAN, JOHN JR	DOT-DISTRICT FISCAL ADMOR	MS DEPT OF TRANSPORTATION
242	24,087		MASON, CHARLES L	DOT-MAINT SUPT II	MS DEPT OF TRANSPORTATION
243	24,076		COTTON, ANDY R	HEALTH PROGRAM REP III	HEALTH BOARD
244	24,071		SMITH, RONALD V	TC-REVENUE SPECIAL AGENT	TAX COMMISSION
245	23,980	\$6,676	HORTON, FINLEY H	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
246	23,977		MCCALOP, LARRY D	YOUTH SERV COUNSELOR, REG SUPV	OFFICE OF YOUTH SERVICES
247	23,933		JOHNS, FRANKIE A	NURSE III	HEALTH BOARD
248	23,904		SMITH, RICHARD	DOT-ROADSIDE DEVELOPMENT SUPV	MS DEPT OF TRANSPORTATION
249	23,879		SHELTON, STEPHEN N	DBCF-BANK EXAMINER I	BANKING & CONSUMER FINANCE DEPARTMENT
250	23,765		BROWN, WILLIE	BRANCH DIRECTOR I	HEALTH BOARD
251	23,696		PANNELL, JERRELL T	ALCOHOL/DRUG COUNSELOR,PRISON	SP* CORRECTIONS DEPT-COMM SERV REVOLVING
252	23,694		HARRINGTON, BETSY W	NURSE I	HEALTH BOARD
253	23,683		HUDNELL, RAYMOND S	ENVIR II, PUBLIC HEALTH	HEALTH BOARD
254	23,677		PAYNE, GLADYS W	DHS-HOMEMAKER	OFFICE OF SOCIAL SERVICES
255	23,660		MARTIN, ANITA L	NURSE III	HEALTH BOARD
256	23,643		ARMSTRONG, CHARLES A	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
257	23,639		JONES, CECIL H	AUD DEPT-INVESTIGATOR	AUDIT DEPARTMENT
258	23,597		STEWART, JOHN B	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
259	23,593		MEADOWS, JAMES	TC-APPRAISER III, EQUALIZATION	TAX COMMISSION
260	23,590		PARSON, JAMES N	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
261	23,570		GARRETT, JANICE F	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
262	23,567		JOHNSON, RICKY L	TC-APPRAISER IV, EQUALIZATION	TAX COMMISSION
263	23,556		HINTON, ROBERT L	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
264	23,547	\$6,442	LANGLEY, KATHY D	TC-APPRAISER III, EQUALIZATION	TAX COMMISSION

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

	Reimbursed	Reimbursed	7. J. W	7. J. 7. 1.	
Rank	Miles	Dollars*	Employee Name	Employee Title	Agency
265	23,546	\$6 551	DARBY, JOHNNIE G	NURSE III	HEALTH BOARD
266	23,528		PATE, LINDA F	HEALTH FAC SURVEYOR II	HEALTH BOARD
267	23,526		HITE, RICHARD R	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
268	23,524		CRIBB, ROGER	AG-PUB INTEG INVESTIGATOR TR	ATTORNEY GENERAL
269	23,508	. ,	COTHERN, L H JR	DOT-MAINT SUPT II	MS DEPT OF TRANSPORTATION
270	23,507		WRIGHT, CASSIE	DOT-RIGHT OF WAY AGT IN TNG	MS DEPT OF TRANSPORTATION
271	23,405		WALDROP, ROBERT A	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
272	23,398		WOOD, PETER G JR	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
273	23,387		HELMS, JIMMY H	TC-TAX DIVISION DIR II	TAX COMMISSION
274	23,384	\$6,368	KNIGHT, THOMAS W	DOT-MAINT SUPT II	MS DEPT OF TRANSPORTATION
275	23,362		SMITH, JIM	OFFICE OF TORT CLAIMS	
276	23,361	\$6,420	POUNDS, PEARL H	DH-MEDICAL AIDE	HEALTH BOARD
277	23,315	\$6,312	MCFADDEN, CARL D	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
278	23,283	\$6,191	WALLEY, DANIEL R JR	DOT-DISTRICT PERMIT OFCR, SR	MS DEPT OF TRANSPORTATION
279	23,274		LAUDERDALE, SANDRA R	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
280	23,242		BLEDSOE, LARRY	DHS-PROGRAM ADMOR SR	CHILD SUPPORT
281	23,235		GOUGUET, MARILYN	DHS-SOCIAL WORKER ADVANCED	OFFICE OF SOCIAL SERVICES
282	23,222		SHIRLEY, NEALIE JR	DISEASE INTERVENTION SPEC SR	HEALTH BOARD
283	23,220	. ,	WELLS, BOBBY G SR	DOT-MAINT SUPT I	MS DEPT OF TRANSPORTATION
284	23,214		WILSON, MATTIE B	DHS-ECONOMIC ASSTANCE REG DIR	OFFICE OF ECONOMIC ASSISTANCE
285	23,191		YORK, WILLIAM	DOT-ENGINEER III	MS DEPT OF TRANSPORTATION
286	23,175		ARMSTRONG, BRENDA P	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
287	23,113		HUBBARD, JAMES S	DBCF-BANK EXAMINER II	BANKING & CONSUMER FINANCE DEPARTMENT
288	23,108		JACKSON, JIMMIE	DOT DIGHT OF WAY A CENT CENTOD	ETHICS COMMISSION
289	23,072		MADISON, TOMMY J	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
290	23,070			DISEASE INTERVENTION SPEC SR	HEALTH BOARD
291	23,068		HASTY, JOSEPH N	HEALTH PHYSICIST SENIOR	HEALTH BOARD
292	23,032	. ,	BARNES, GEORGE	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION BANKING & CONSUMER FINANCE DEPARTMENT
293 294	23,002 22,993		DODGEN, TERRY BROWN, DEBORAH	DBCF-BANK EXAMINER III SOCIAL WORKER AIDE	OFFICE OF SOCIAL SERVICES
294 295	22,968	. ,	SANFORD, JAKI S	NURSE III	HEALTH BOARD
296	22,949		BARNETT, CLAYTON	DHS-SOCIAL SERV REGIONAL DIR	OFFICE OF SOCIAL SERVICES
297	22,937		RAUSA, ALFIO	PHYSICIAN, SENIOR	HEALTH BOARD
298	22,925		YOUNG, LARRY A	DECD-ASSOC MGR SR BUS ASST	DIVISION OF ECONOMIC DEVELOPMENT
299	22,914		TUCKER, MARY A	DHS-PROGRAM ADMOR SR	CHILD SUPPORT
300	22,874	. ,	NASH, DONALD C	PROPERTY OFFICER I	AUDIT DEPARTMENT
301	22,872		LADD, GEORGE	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
302	22,865		ANTOINE, DONALD G JR	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Donle	Reimbursed Miles	Reimbursed Dollars*	Employee Name	Employee Title	Aganar
Rank	Miles	Dollars	Employee Name	Епіріоуее Тие	Agency
303	22,818	\$6,496	RITCHEY, JON K	AG-PUB INTEG INVESTIGATOR TR	ATTORNEY GENERAL
304	22,792		WEST, MAMIE L	DH-MEDICAL AIDE	HEALTH BOARD
305	22,770		WEEKS, PERVIE L	DPW-WELFARE INVESTIGATOR, CHIEF	DIVISION OF SUPPORT SERVICES
306	22,767		STATEN, KATHY D	NURSE I	HEALTH BOARD
307	22,752		HORTON, MARTHA	DH-MEDICAL AIDE	HEALTH BOARD
308	22,731	\$6,255	SIBLEY, ELIZABETH	DPW-INTERNAL AUD SPECIALIST	DIVISION OF SUPPORT SERVICES
309	22,692	\$6,133	MALONE, BOBBY	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
310	22,671	\$6,178	ARENDALE, WILLIAM C	ENGINEERING TECHNICIAN CERT SR	MS DEPT OF TRANSPORTATION
311	22,664	\$6,103	REEVES, LINDA C	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
312	22,663	\$6,110	WHATLEY, DAVE	GRAIN WEIGHER I	AGRICULTURE & COMMERCE-GRAIN DIVISION
313	22,655	\$6,278	SONES, KATHY D	OFFICE OF TORT CLAIMS	
314	22,655		GRISHAM, CYNTHIA F	DH-MEDICAL AIDE	HEALTH BOARD
315	22,640		FORD, BARRY	DFA-CENTRALLY ADMINISTERED ACCOUNTING	
316	22,638		CROWDER, WILLIAM	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
317	22,585		STARKS, FREEDIA W	NURSE I	HEALTH BOARD
318	22,574		HIGGINBOTHAM, HARRY L	ENVIR II, PUBLIC HEALTH	SP* HEALTH, STATE BOARD OF
319	22,520		MCLEOD, RAYBURN W	EDUCATION DEPARTMENT	
320	22,503		NORWOOD, WANDA M	NURSE III	SP* HEALTH, STATE BOARD OF
321	22,488		TEW, TRACI R	DBCF-BANK EXAMINER I	BANKING & CONSUMER FINANCE DEPARTMENT
322	22,472		CALDWELL, JOSEPH F	TC-REVENUE OFFICER III	TAX COMMISSION
323	22,363		SMITH, D STEVEN	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
324	22,346		PIPPIN, CHARLENE E	NURSE I	HEALTH BOARD
325	22,334		MUIRHEAD, JAMES F SR	ENGINEERING TECHNICIAN CERT SR	MS DEPT OF TRANSPORTATION
326	22,322		SHELTON, MARGARET I	DHS-SOCIAL WORKER ADVANCED	OFFICE OF SOCIAL SERVICES
327	22,307 22,298		HENDERSON, SHIRLEY	DH-MEDICAL AIDE AUD DEPT-AUDITING ACCT,SR	HEALTH BOARD AUDIT DEPARTMENT
328 329	22,294		ASHMORE, DOUGLAS W MORGAN, HOYLE D	ENVIR HLTH PROGRAM SPECIALIST	HEALTH BOARD
330	22,251		CRIMM, TRAVIS JR	TC-REVENUE OFFICER III	TAX COMMISSION
331	22,241		DILLON, DAVID	EQUIPMENT OPER-HEAVY MACHINERY	MS DEPT OF TRANSPORTATION
332	22,221		SHULGAY, ROSE B	NURSE III	HEALTH BOARD
333	22,153		ROBERTS, ROBERT R JR	DOT-RIGHT OF WAY AGENT CHIEF	MS DEPT OF TRANSPORTATION
334	22,152		DETHLOFF, RICHARD L	HEALTH FAC SURVEYOR II	HEALTH BOARD
335	22,090		YOUNG, LAWANDA D	DH-MEDICAL AIDE	HEALTH BOARD
336	22,064		WEEDEN, JOHN M	ENGINEER IN TRAINING, ENVIRON	HEALTH BOARD
337	22,045		AGNEW, SAMUEL F	DECD-ASSO MGR INT CMTY ANA	DIVISION OF ECONOMIC DEVELOPMENT
338	22,042		BUFORD, DORMAN	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
339	22,011		SLADE, PAUL	DOT-DISTRICT PERMIT INSPECTOR	MS DEPT OF TRANSPORTATION
340	21,944		CHANCE, DARRELL G	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Rank	Reimbursed Miles	Reimbursed Dollars*	Employee Name	Employee Title	Agency
				1 3	
341	21,917	\$6,061	WATKINS, ESTHER L	NURSE I	HEALTH BOARD
342	21,905	\$5,975	HARMON, HAYWARD	DBCF-SMALL LOAN EXAMINER III	BANKING & CONSUMER FINANCE-CFF
343	21,879		WARREN, LARRY D	TC-APPRAISER IV, EQUALIZATION	TAX COMMISSION
344	21,877	\$6,015	RAINEY, DANIEL G	ENVIR III, PUBLIC HEALTH	HEALTH BOARD
345	21,845	\$6,059	JACKSON, JOHN R	DBCF-FIELD SUPERVISING EXMNR	BANKING & CONSUMER FINANCE DEPARTMENT
346	21,839	\$6,012	PRESTWOOD, HOWARD W	TC-REVENUE SPECIAL AGENT	TAX COMMISSION
347	21,790	\$5,924	JOHNSON, WILLIS H SR	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
348	21,786	\$5,908	WATTS, RONNIE D	EQUIPMENT OPER-MAT HNDLG EQUIP	MS DEPT OF TRANSPORTATION
349	21,785	\$5,984	LEVERETTE, MARGARET B	NURSE III	SP* HEALTH, STATE BOARD OF
350	21,772	. ,	HUGHES, LESLEY W	EQUIPMENT OPER-HEAVY MACHINERY	MS DEPT OF TRANSPORTATION
351	21,756		FOOTE, EVELYN V	DH-MEDICAL AIDE	SP* HEALTH, STATE BOARD OF
352	21,723		GRIST, ANTHONY A	TC-REVENUE OFFICER II	TAX COMMISSION
353	21,711		BARLOW, RONALD H	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
354	21,709		WILSON, THOMAS E JR	AUD DEPT-INVESTIGATOR	AUDIT DEPARTMENT
355	21,683		EARNEST, ESTHER	NURSE I	HEALTH BOARD
356	21,677		HOLMES, JAMES L	DOT-RIGHT OF WAY AGENT SENIOR	MS DEPT OF TRANSPORTATION
357	21,647		HUNT, JUANITA L	DH-MEDICAL AIDE	SP* HEALTH, STATE BOARD OF
358	21,643		SEAWRIGHT, RITA B	NURSE I	HEALTH BOARD
359	21,634		GRIST, DON		DFA-CENTRALLY ADMINISTERED ACCOUNTING
360	21,618		COBB, WILLIAM S	DOT-ENGINEER IV	MS DEPT OF TRANSPORTATION
361	21,594		BROOKS, THOMAS N JR	APP OFCL-PUBLIC CONTRACTORS BD	PUBLIC CONTRACTORS BOARD
362	21,527		DOGGETT, CAROLYN S	NURSE III	SP* HEALTH, STATE BOARD OF
363	21,501	. ,	QUARLES, LYDIA	WORKERS' COMP COMM-ADMIN JUDGE	WORKERS' COMPENSATION COMMISSION
364	21,485		SMITH, HOMER E	ENVIR HLTH DIST SUPERVISOR	HEALTH BOARD
365	21,468		BOTELER, HAROLD	TC-REVENUE SPECIAL AGENT	TAX COMMISSION
366	21,463		SALMON, SARAH E	DHS-SOCIAL WORKER ADVANCED	OFFICE OF SOCIAL SERVICES
367	21,447		ALLEN, DOROTHY J	DH-MEDICAL AIDE	HEALTH BOARD
368	21,445	. ,	GRUDZINSKAS, ISABEL H	NURSE III	HEALTH BOARD
369	21,409		MICHELLETTI, LISA M	AUD DEPT-AUDITING ACCT, SUPV SR	AUDIT DEPARTMENT
370	21,391		BYRD, JOHN K	ENGINEERING AIDE III	MS DEPT OF TRANSPORTATION
371	21,388		BOWMAN, ROBERT J	BRANCH DIRECTOR I NURSE III	AGRICULTURE & COMMERCE DEPARTMENT HEALTH BOARD
372 373	21,369		COX, LYNN T WELCH, STANLEY R	ENVIR HLTH PROGRAM SPECIALIST	HEALTH BOARD
	21,366				
374 375	21,360 21,335		WOODHAM, JOHN P JR	AUD DEPT-AUDITING ACCT,SR DOT-RIGHT OF WAY AGENT SENIOR	AUDIT DEPARTMENT MS DEPT OF TRANSPORTATION
375 376	21,335		PETERSON, BRENDA L	DHS-SOCIAL WORKER	OFFICE OF SOCIAL SERVICES
377	21,313		LONG, JANIE	NURSE I	SP* HEALTH, STATE BOARD OF
378	21,296		CHANDLER, WANDA C	PROPERTY OFFICER II	AUDIT DEPARTMENT
310	۵1,290	35,004	CHANDLER, WANDA C	I KOI EKI I OFFICEK II	AUDIT DELAKTMENT

APPENDIX A
Fiscal Year 1995 Private Vehicle Mileage Reimbursements To Officials and Employees In "High-Mileage" Group
(Ranked By Number of Reimbursed Miles)

Rank	Reimbursed Miles	Reimbursed Dollars*	Employee Name	Employee Title	Agency
379	21,251	\$5,717	HEFLIN, JEPHRE	PUB CONTRAC BD-FIELD REP	PUBLIC CONTRACTORS BOARD
380	21,242	\$5,823	BROOME, DARRELL L	DOT-ENGINEER III	MS DEPT OF TRANSPORTATION
381	21,229	\$5,820	HILDERBRAND, JON A	HEALTH FAC SURVEYOR II	SP* HEALTH, STATE BOARD OF
382	21,201	\$5,849	NICHOLSON, CHARLOTTE A	DBCF-BANK EXAMINER III	BANKING & CONSUMER FINANCE DEPARTMENT
383	21,184		BRENTS, REBECCA C	TC-TAX AUDITOR/ACCOUNTANT III	TAX COMMISSION
384	21,166	\$5,598	MCCRANEY, JAMES	DOT-DISTRICT PERMIT INSPECTOR	MS DEPT OF TRANSPORTATION
385	21,158	\$5,801	LUMPKIN, LESLIE C	PROJECTS OFFICER IV, SPECIAL	DIVISION OF SUPPORT SERVICES
386	21,150	\$5,809	ROBERTS, JAMES L	SUPREME COURT, JUSTICE	SUPREME COURT
387	21,137	\$5,797	DRY, DAVID M	FIRE MARSHAL I, DEPUTY	INSURANCE DEPARTMENT
388	21,127	\$5,791	IVY, MICHAEL E	FIRE MARSHAL II, DEPUTY	INSURANCE DEPARTMENT
389	21,121	\$5,549	MANOR, ROBERT A	ENGINEERING TECHNICIAN CERT SR	MS DEPT OF TRANSPORTATION
390	21,083	\$5,789	LUCKETT, MICHAEL A	DIVISION DIRECTOR I	VETERANS AFFAIRS BOARD
391	21,057	\$5,911	WATKINS, JOHNNY W	AG-PUB INTEGRITY INVESTIGATOR	SP*ATTY GEN-CONSUMER PRO MEDICAID FRAUD
392	21,027	\$5,873	CARTER, CAROLYN K	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
393	21,021	\$5,771	BUTTS, JAMES	DPW-INTERNAL AUD SUPERVISOR	DIVISION OF SUPPORT SERVICES
394	21,011	\$5,850	ODOM, WILLIAM N	TC-APPRAISER III, EQUALIZATION	TAX COMMISSION
395	20,993	\$5,551	SHELTON, RICHARD D	AUD DEPT-AUDITING ACCT,SR	AUDIT DEPARTMENT
396	20,992	\$5,882	BLALOCK, SARA D	NUTRITIONIST SENIOR	SP* HEALTH, STATE BOARD OF
397	20,980	\$5,869	THOMPSON, MAURICE	RB-INSTRUCTOR I	DIV OF VOC REHAB FOR THE BLIND
398	20,970	\$5,790	HINDS, JUANITA	TC-REVENUE OFFICER III	TAX COMMISSION
399	20,941	\$6,076	DAVIS, DANIEL L	DISEASE INTERVENTION SPEC SR	SP* HEALTH, STATE BOARD OF
400	20,896	\$5,728	PEVEY, N G	EDUCATION SPECIALIST, SENIOR	ED DEPT-CONSOLIDATED EDUCATION PROGRAMS
401	20,870	\$5,735	GALLION, JOE	DISEASE INTERVENTION SPEC SR	HEALTH BOARD
402	20,846	\$5,753	WHITE, BYRON L	DPW-QUALITY ASSUR EVAL, SR	OFFICE OF ECONOMIC ASSISTANCE
403	20,843	\$5,765	DUNCAN, CLAUDIA W	DOT-ROW AGENT ADV	MS DEPT OF TRANSPORTATION
404	20,834	\$5,730	UNDERWOOD, P W	INVESTIGATOR II	PUBLIC SERVICE COMMISSION
405	20,791	\$5,788	STURGEON, ALONZO	OFFICE OF TORT CLAIMS	
406	20,772	\$5,661	CLARK, FRANCINE	DH-MEDICAL AIDE	SP* HEALTH, STATE BOARD OF
407	20,760	\$5,534	SMITH, HAROLD E	EQUIPMENT OPER-LIGHT VEHICLES	MS DEPT OF TRANSPORTATION
408	20,720	\$5,681	RIMMER, DORA S	DH-MEDICAL AIDE	HEALTH BOARD
	10,897,894	\$2,993,950	TOTALS		

SOURCE: Department of Finance and Administration.

AGENCY	Employee Name	Position Title	Miles Traveled	Provide direct services to clients (%)	Audit a local, state, or private entity (%)	Monitor or inspect within own agency (%)	Monitor or inspect the work of contractors (%)	Monitor or inspect (other) (%)	Plan new programs or services (%)	Improve Existing Programs or Services (%)	Other (If More Than 25%, Describe on Separate Sheet) (%)	TOTAL (100%)
AGRIBUSIN	ESS COUNCIL											
	HEINDL, FRED J		28,537	10%			5%	3%	42%	40%		100%
AGRICULTU	JRE & COMMERCE DEPARTME	NT										
	ARLINE, R E	VETERINARIAN	28,258	10%		90%						100%
	BOWMAN, ROBERT J	BRANCH DIRECTOR I	21,388	50%		25%			10%	15%		100%
	BOYD, LARRY D	PROJECTS OFFICER IV,SPECIAL	37,149			90%			10%			100%
	CLARK, REGINA	INSP CONSUMER PROTECTION I	27,569	50%				50%				100%
	PAGE, MARVIN E	INSP MEAT AND POULTRY SUPV	39,434	10%		10%		80%				100%
AGRICULTU	   JRE & COMMERCE-GRAIN DIVI	SION										
	WHATLEY, DAVE	GRAIN WEIGHER I	22,663	100%								100%
AGRICULTU	 JRE & COMMERCE-ANIMAL HE	ALTH BD.										
	HARDY, BOBBY H	INSP LIVESTOCK II	27,210					100%				100%
ATTORNEY	GENERAL											
	CRIBB, ROGER	AG-PUB INTEG INVESTIGATOR TR	23,524					100%				100%
	EAST, WILLIAM	AG-DIR, PUB INTEGRITY INVESTIG	27,518					100%				100%
	RITCHEY, JON K	AG-PUB INTEG INVESTIGATOR TR	22,818					100%				100%
ATTY GEN-	CONSUMER PRO MEDICAID F	RAUD (SP*)										
	WATKINS, JOHNNY W	AG-PUB INTEGRITY INVESTIGATOR	21,057					100%				100%

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AUDIT DEP	ARTMENT											
10211 221	AINSWORTH, KIMBERLY J	AUD DEPT-AUDITING ACCT,SR	26,109		99%						1%	100%
	ANTOINE, DONALD G JR	AUD DEPT-AUDITING ACCT,SR	22,865		95%					5%		100%
	ARNOLD, THOMAS L	AUD DEPT-AUDITING ACCT, SUPV SR	47,088			90%			5%	5%		100%
	ASHMORE, DOUGLAS W	AUD DEPT-AUDITING ACCT,SR	22,298		95%				5%			100%
	BALLARD, WILLIAM B	AUD DEPT-AUDITING ACCT, SUPV SR	27,813		95%						5%	100%
	BANKS, JOEL D	AUD DEPT-DIR, INVES AUDIT DIV	25,203	100%								100%
	BARLOW, RONALD H	AUD DEPT-AUDITING ACCT,SR	21,711		99%						1%	100%
	BRYAN, HARRIS L	AUD DEPT-INVESTIGATOR	27,349	100%								100%
	BURDEN, BRADLEY D	AUD DEPT-AUDITING ACCT, SUPV SR	27,601		98%						2%	100%
	BURKETT, CATHY C	AUD DEPT-AUDITING ACCT,SR	28,520		95%					5%		100%
	BURNHAM, THOMAS L	PROPERTY OFFICER II	30,900		98%						2%	100%
	BYRD, MYRA L	AUD DEPT-AUDITING ACCT,SR	26,202		95%					5%		100%
	CARTER, CAROLYN K	AUD DEPT-AUDITING ACCT,SR	21,027		98%						2%	100%
	CHANCE, DARRELL G	AUD DEPT-AUDITING ACCT,SR	21,944		95%					5%		100%
	CHANDLER, WANDA C	PROPERTY OFFICER II	21,296		98%						2%	100%
	CHENOWETH, KATHRYN M	AUD DEPT-AUDITING ACCT,SR	28,375		98%						2%	100%
	DARDEN, HARVEY	PROPERTY OFFICER I	37,540	100%								100%
	DENDY, PATRICK S	AUD DEPT-AUDITING ACCT,SR	25,910	100%								100%
	DIXON, JAMES C	AUD DEPT-CHIEF INVESTIGATOR	24,869	100%								100%
	EASTERWOOD, ALLYSON G	AUD DEPT-AUDITING ACCT,SR	26,611		99%						1%	100%
	ELLZEY, WAYNE E	AUD DEPT-AUDITING ACCT,SR	25,935		95%					5%		100%
	EVANS, BARBARA K	AUD DEPT-AUDITING ACCT,SR	30,746		95%					5%		100%
	GARRETT, JANICE F	AUD DEPT-AUDITING ACCT,SR	23,570		95%					5%		100%
	GILBERT, WILLIAM L	PROPERTY OFFICER II	60,365		95%						5%	100%
	GOODMAN, NELL S	PROPERTY OFFICER III	28,447		96%						4%	100%
	GREEN, TONY M	AUD DEPT-AUDITING ACCT, SUPV SR	32,443			90%			5%	5%		100%
	· · · · · · · · · · · · · · · · · · ·	AUD DEPT-AUDITING ACCT,SR	30,243		99%						1%	100%
	HANCOCK, DOUGLAS O	AUD DEPT-AUDITING ACCT,SR	25,530		99%						1%	100%
	HANNA, WILLIAM	AUD DEPT-AUDITING ACCT,SUPV SR	44,853		98%						2%	100%

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	HARALSON, BRENDA J	AUD DEPT-AUDITING ACCT.SR	31,058		95%					5%		100%
	HARDIN, J L	AUD DEPT-AUDITING ACCT, SUPV SR	31,190	100%	3370			$\vdash$		370		100%
	HOLLINGSWORTH, DAVID	AUD DEPT-AUDITING ACCT,SR	24,753	100%								100%
	HOOPER, ADELE J	PROPERTY OFFICER I	26,401	100 /0	98%						2%	100%
	HORTON, FINLEY H	AUD DEPT-AUDITING ACCT,SR	23,980		95%					5%	2.70	100%
	JOHNSON, LEWIS W	AUD DEPT-INVESTIGATOR	25,983	100%	9370					370		100%
	JOHNSON, TERRY O	AUD DEPT-INVESTIGATOR  AUD DEPT-AUDITING ACCT,SUPV SR	29,674	100%		90%		-	5%	5%		100%
	JONES, CECIL H	AUD DEPT-INVESTIGATOR	23,639	100%		3070		-	370	370		100%
	JONES, GREGORY E	AUD DEPT-AUDITING ACCT,SR	26,466	100 /0	95%			-		5%		100%
	LAUDERDALE, SANDRA R	AUD DEPT-AUDITING ACCT,SR	23,274		95%			-		5%		100%
	,	,	23,274		95%			-		3%	2%	
	MCGARR, TAMME E	AUD DEPT AUDITING ACCT ASST	24,819		95%			-		5%	270	100%
	MCGARR, TAMMIE E	AUD DEPT AUDITING ACCT SURVED	<del>' '  </del>		95%	90%		-	F0/			
	MICHELLETTI, LISA M MORRIS, ANDY L	AUD DEPT-AUDITING ACCT,SUPV SR EXECUTIVE ASSISTANT II	21,409 30,747	35%	25%	90%		-	5%	5% 40%		100%
	,		<del>' '  </del>	33%				$\vdash$		40%	2%	
	NASH, DONALD C	PROPERTY OFFICER I	22,874	1000/	98%			-			2%	100%
	NORRIS, JAMES B	AUD DEPT-AUDITING ACCT, SR	25,575	100%	0.50/					F0/		100%
	OSBEY, WILLIE L	AUD DEPT-AUDITING ACCT,SR	26,921		95%					5%		100%
	PARSON, JAMES N	AUD DEPT-AUDITING ACCT,SR	23,590		95%					5%	20/	100%
	REEVES, LINDA C	AUD DEPT-AUDITING ACCT,SR	22,664		98%						2%	100%
	RICHARD, ROBERT M	AUD DEPT-AUDITING ACCT,SUPV SR	33,300		95%			-			5%	100%
	ROBINETTE, CHARLES H JR	AUD DEPT-AUDITING ACCT,SUPV SR	33,467	100%	900/			-			20/	100%
	ROBINSON, CLINT	PROPERTY OFFICER II	30,447		98%			$\vdash$			2%	100%
	ROSS, LESLIE M	AUD DEPT-AUDITING ACCT,SUPV SR	31,887			90%			5%	5%		100%
	SHELTON, RICHARD D	AUD DEPT-AUDITING ACCT,SR	20,993		95%			$\vdash$		5%		100%
	SHERARD, GILBERT D		24,801		98%						2%	100%
	SMITH, SAM E JR		27,003		98%						2%	100%
	SPEIGHTS, JOSEPH S	AUD DEPT-AUDITING ACCT,SR	24,754		95%					5%		100%
	VOYLES, GARY	AUD DEPT-AUDITING ACCT,SR	31,099		95%			$\vdash$		5%		100%
	WEBSTER, LORETTA J	AUD DEPT-AUDITING ACCT,SR	36,860		98%			$\vdash$			2%	100%
	WEESS, THOMAS V		31,663		95%					5%		100%

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	WILSON, THOMAS E JR	AUD DEPT-INVESTIGATOR	01 700	100%								100%
	WOMACK, JAMES S		21,709	100%				$\vdash$				100%
		AUD DEPT AUDITING ACCT CR	25,721 21,360	100%	95%			-		5%		100%
	WOODHAM, JOHN P JR WOODS, ROBERT R	AUD DEPT-AUDITING ACCT,SR AUD DEPT-INVESTIGATOR	33,159	100%	95%			-		3%		100%
	YOUNG, WILLIAM JR	AUD DEPT-INVESTIGATOR AUD DEPT-AUDITING ACCT,SR	32,290	100%	98%			-			2%	100%
	ZEAGLER, RODNEY D	DP-TECHNICAL SPEC V	41.822		98%			-			1%	100%
	ZEAGLER, RODNEY D	DP-TECHNICAL SPEC V	41,822		99%			-			1%	100%
RANKING &	CONSUMER FINANCE DEPAR	 TMENT						$\vdash$				
DANIMING &	BAILEY, RONALD L	DBCF-BANK EXAMINER III	26,333		100%			$\vdash$				100%
	CUNNINGHAM, STANLEY W	DBCF-BANK EXAMINER III	24,460		100%							100%
	DODGEN, TERRY	DBCF-BANK EXAMINER III	23,002		100%							100%
	FORD, NEWTON E	DBCF-FIELD SUPERVISING EXMNR	27,606		100%							100%
	HARRISON, JAMES R	DBCF-SMALL LOAN EXAMINER III	28,404		100%							100%
	HUBBARD, JAMES S	DBCF-BANK EXAMINER II	23,113		100%							100%
	JACKSON, JOHN R	DBCF-FIELD SUPERVISING EXMNR	21,845		100%							100%
	LEAVELL, KARMALEA B	DBCF-BANK EXAMINER II	30,231		100%							100%
	LION, PAUL T	DBCF-BANK EXAMINER II	24,592		100%							100%
	NICHOLSON, CHARLOTTE A	DBCF-BANK EXAMINER III	21,201		100%							100%
	PAIGE, F LORANN	DBCF-BANK EXAMINER I	27,869		100%							100%
	RAY, JERRY W	DBCF-FIELD SUPERVISING EXMNR	30,156		100%							100%
	SHELTON, STEPHEN N	DBCF-BANK EXAMINER I	23,879		100%							100%
	TEW, TRACI R	DBCF-BANK EXAMINER I	22,488		100%							100%
BANKING &	CONSUMER FINANCE-CONSU	MER FINANCE										
	HARMON, HAYWARD	DBCF-SMALL LOAN EXAMINER III	21,905		100%							100%
	PENDER, MARTY JR	DBCF-SMALL LOAN EXAMINER II	25,316		100%							100%
CORRECTIO	ONS DEPT - COMM SERV REVOI	LVING (SP*)										
	PANNELL, JERRELL T	ALCOHOL/DRUG COUNSELOR,PRISON	23,696		100%							100%

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COSMETOLO	OCV ROAPN											
	ALLEN, FLORAL D	BEAUTY/BARBER INSPECTOR	32,773					100%				100%
	RAY, EVA	BEAUTY/BARBER INSPECTOR	25,131					100%				100%
	THOMPSON, JOYCE	BEAUTY/BARBER INSPECTOR	28,058					100%				100%
	THOMPSON, JOICE	BEAUTI/ BARBER INSPECTOR	20,030					100%				100%
DECD - DIV	ISION OF ECONOMIC DEVELOP	PMENT										
	AGNEW, SAMUEL F	DECD-ASSO MGR INT CMTY ANA	22,045	90%					5%		5%	100%
	MILLS, HUBERT	DECD-ASSOC MGR SR REG OFF	33,359	90%					5%		5%	100%
	MOBLEY, WILLIAM	DECD-ASSOC MGR SR BUS ASST	31,241	79%					5%		16%	100%
	TUCKER, DANIEL L	DECD-MGR FINANCE	35,451	100%								100%
	YOUNG, LARRY A	DECD-ASSOC MGR SR BUS ASST	22,925	76%					7%		17%	100%
DFA - FINA	NCE AND ADMINISTRATION											
	HORAN, MARK KEVIN		25,512	100%								100%
	REED, BOBBY A		25,386	100%								100%
	SMITH, JIM		23,362	100%								100%
	SONES, KATHY D		22,655	100%								100%
	STURGEON, ALONZO		20,791	100%								100%
DFA - OFFIC	CE OF FISCAL MANAGEMENT											
	GORDON, DONALD L	GS-BUILDING INSPECTOR	30,698				100%					100%
DHS - DIVIS	ION OF SUPPORT SERVICES							$\vdash$				
DIIO - DIVIO	BROWN, JOE N	DHS-PROGRAM ADMOR SR	24,221			65%		20%			15%	100%
	BUTTS, JAMES	DPW-INTERNAL AUD SUPERVISOR	21.021		100%			2070			1370	100%
	LUMPKIN, LESLIE C	PROJECTS OFFICER IV.SPECIAL	21,158	100%	100/0							100%
	REGAN, ERNEST JR	ACCOUNTANT/AUDITOR I	26,849		92%		8%	$\vdash$				100%
	SIBLEY, ELIZABETH	DPW-INTERNAL AUD SPECIALIST	22,731		100%		070					100%
	WEEKS, PERVIE L	DPW-WELFARE INVESTIGATOR, CHIEF	22,770		100%	40%		60%				100%
	WEEKS, FERVIE L	DI W-WELFARE INVESTIGATOR, CHIEF	۵۵,770			40%		00%				100%

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DHS - CHILI	D STIDDODT	T										
DIIS - CIIIL	BLEDSOE, LARRY	DHS-PROGRAM ADMOR SR	23.242	5%			40%		25%	30%		100%
	SIMS. RONALD D	DPW-PROGRAM AUDIT ANALYST	40.019				4070		2370	100%		100%
	SKINNER, JEFF	ATTORNEY, SENIOR	30,536			20%				100%		100%
	TUCKER, MARY A	DHS-PROGRAM ADMOR SR	22,914	7070		50%				25%	25%	100%
	TOCKER, MART A	DIIS-I ROGRAM ADMOR SR	22,314			3070				2370	2370	100%
DHS - OFFI	CE OF ECONOMIC ASSISTANCE	 E										
	CRAWFORD, PEGGY J	DHS-PROGRAM SPECIALIST	26,363	10%		25%			25%	40%		100%
	TURBEVILLE, GEORGE W	DHS-ECONOMIC ASSTANCE REG DIR	29,674			50%			25%	25%		100%
	WHITE, BYRON L	DPW-QUALITY ASSUR EVAL, SR	20,846			80%					20%	100%
	WHITE, RHONDA G	DHS-PROGRAM SPECIALIST	33,880	10%		25%			25%	40%		100%
	WILSON, MATTIE B	DHS-ECONOMIC ASSTANCE REG DIR	23,214			50%			25%	25%		100%
DHS - OFFI	CE OF ECONOMIC ASSISTANCE	E (SP* )										
	KRISS, ELIZABETH H	DHS-ELIGIBILITY WORKER II	25,701					100%				100%
DHS - OFFIC	E OF SOCIAL SERVICES											
DIIS - OFFIC	BARNETT, CLAYTON	DHS-SOCIAL SERV REGIONAL DIR	22,949	10%	2%	36%	2%		10%	15%	25%	100%
	BROWN, DEBORAH	SOCIAL WORKER AIDE	22,993	100%	270	3070	2.70		1070	1370	2370	100%
	GOUGUET, MARILYN	DHS-SOCIAL WORKER ADVANCED	23,235									100%
	HAMRICK, ROBERT A	DHS-SOCIAL WORKER ADVANCED	25,175			100%						100%
	HOWARD, PAUL D	DHS-SOCIAL WORKER ADVANCED	27.105			10070						100%
	MIMS, TRACY T	DHS-SOCIAL WORKER ADVANCED	34.972			80%						100%
	NEWTON, GLEN A	DHS-SOCIAL WORKER ADVANCED	24,670			100%						100%
	PAYNE, GLADYS W	DHS-HOMEMAKER	23,677	100%								100%
	PETERSON, BRENDA L	DHS-SOCIAL WORKER	21,313									100%
	SALMON, SARAH E	DHS-SOCIAL WORKER ADVANCED	21,463			100%						100%
	SHELTON, MARGARET I	DHS-SOCIAL WORKER ADVANCED	22,322	100%								100%

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DHS - OFFI	CE OF YOUTH SERVICES											
	MCCALOP, LARRY D	YOUTH SERV COUNSELOR,REG SUPV	23,977	100%								100%
DRS - DIV O	F VOC REHAB FOR THE BLIND											
	GULLICK, RABON	RB-BUS ENTERPRISE COUNSELOR	35,950	100%								100%
	THOMPSON, MAURICE	RB-INSTRUCTOR I	20,980	100%								100%
EDUCATION	 N DEPT- CONSOLIDATED EDUC	ATION PROGRAMS										
	MILLS, D H	REGIONAL SERVICE OFFICER	27,329	100%								100%
	PEVEY, N G	EDUCATION SPECIALIST, SENIOR	20,896	100%								100%
EDUCATIO	 N DEPARTMENT											
	MCLEOD, RAYBURN W		22,520	100%								100%
EDUCATION	 N DEPT- BLIND AND DEAF SCH	OOLS										
	DEAR, THEODORE JR	V/H IMPMT COUNSELOR III	52,215	100%								100%
ETHICS CO	MMISSION											
	JACKSON, JIMMIE		23,108					100%				100%

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HEALTH ST	TATE BOARD OF											
	ALLEN, DOROTHY J	DH-MEDICAL AIDE	21,447	100%				$\vdash$				100%
	BROOKS, VERNICE J	DH-MEDICAL AIDE	26,541	100%								100%
	BROWN, WILLIE	BRANCH DIRECTOR I	23,765			6%			2%	2%		100%
	CLAYTON, JENECE B	NURSE I	25,746			070			2.0	270		100%
	COTTON, ANDREW R	DISEASE INTERVENTION SPEC	29.052								2%	100%
	COTTON, ANDY R	HEALTH PROGRAM REP III	24,076	5%	10%	83%					2%	100%
	COX, LYNN T	NURSE III	21,369					90%			10%	100%
	CRAIG, JAMES H III	HEALTH PROGRAM REP III	38,037					90%			10%	100%
	CROSS, OLIVIA W	DH-MEDICAL AIDE	25,268	100%								100%
	DARBY, JOHNNIE G	NURSE III	23,546					90%			10%	100%
	DETHLOFF, RICHARD L	HEALTH FAC SURVEYOR II	22,152					90%			10%	100%
	EARNEST, ESTHER	NURSE I	21,683	100%								100%
	EVANS, SHELIA M	NURSE III	26,655					90%			10%	100%
	FRYERY, WILLIAM F	HEALTH PROGRAM SPECIALIST	28,287	55%		30%		13%			2%	100%
	FUNCHESS, EMMA L	DH-MEDICAL AIDE	24,926	100%								100%
	GALLION, JOE	DISEASE INTERVENTION SPEC SR	20,870	98%							2%	100%
	GRAHAM, ANNIE M	NURSE III	28,783					90%			10%	100%
	GRIFFIN, GWENDOLYN	DH-MEDICAL AIDE	26,517	100%								100%
	GRISHAM, CYNTHIA F	DH-MEDICAL AIDE	22,655	100%								100%
	GRUDZINSKAS, ISABEL H	NURSE III	21,445					90%			10%	100%
	HARDIN, BETTY M	NURSE III	26,428					90%			10%	100%
	HARRINGTON, BETSY W	NURSE I	23,694	100%								100%
	HASTY, JOSEPH N	HEALTH PHYSICIST SENIOR	23,068			2%		90%			8%	100%
	HENDERSON, SHIRLEY	DH-MEDICAL AIDE	22,307	100%								100%
	HIGGENBOTTOM, KENNETH	DISEASE INTERVENTION SPEC SR	23,070	98%							2%	100%
	HORTON, MARTHA	DH-MEDICAL AIDE	22,752	100%								100%
	HUDNELL, RAYMOND S	ENVIR II,PUBLIC HEALTH	23,683					95%			5%	100%
	JOHNS, FRANKIE A	NURSE III	23,933					90%			10%	100%
	MADDOX, VICKEY	NURSE IV	39,119			25%		50%			25%	100%

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	MARTIN, ANITA L	NURSE III	23,660					90%			10%	100%
	MCEWEN, HENRY T	BOILER&PRES VESSEL INSP,CHIEF	24,751					100%			1070	100%
	MEGEHEE, JACOB H	DISEASE INTERVENTION SPEC TRNE	32,910	98%				10070			2%	100%
	MITCHELL, GARRETT W	DISEASE INTERVENTION SPEC SR	26,803	98%							2%	100%
	MOORMAN, GARY L	ENVIR III, PUBLIC HEALTH	24,541	0070				95%		5%	270	100%
	MORGAN, HOYLE D	ENVIR HLTH PROGRAM SPECIALIST	22,294			80%		10%		10%		100%
	PATE, LINDA F	HEALTH FAC SURVEYOR II	23,528			0070		90%		10%		100%
	PIPPIN, CHARLENE E	NURSE I	22,346	100%								100%
	PLEW, JOHNNIE L	NURSE III	24,983					90%		10%		100%
	POUNDS, PEARL H	DH-MEDICAL AIDE	23,361	100%								100%
	RAINEY, DANIEL G	ENVIR III, PUBLIC HEALTH	21,877					95%		5%		100%
	RAUSA, ALFIO	PHYSICIAN, SENIOR	22,937	90%							10%	100%
	RICKS, CAROL	NURSE III	28,055					90%			10%	100%
	RIMMER, DORA S	DH-MEDICAL AIDE	20,720	100%								100%
	ROBERTS, CARL R	ENVIR III,PUBLIC HEALTH	32,309					95%		5%		100%
	SANFORD, JAKI S	NURSE III	22,968					90%		10%		100%
	SARTAIN, WANDA G	DH-MEDICAL AIDE	26,908	100%								100%
	SEAWRIGHT, RITA B	NURSE I	21,643	100%								100%
	SHIRLEY, NEALIE JR	DISEASE INTERVENTION SPEC SR	23,222	98%							2%	100%
	SHULGAY, ROSE B	NURSE III	22,221					90%			10%	100%
	SMITH, HOMER E	ENVIR HLTH DIST SUPERVISOR	21,485			50%		25%			25%	100%
	STARKS, FREEDIA W	NURSE I	22,585	100%								100%
	STATEN, KATHY D	NURSE I	22,767	100%								100%
	TRIGG, ROBERT D	HEALTH FAC SURVEYOR II	25,741					90%			10%	100%
	WALLEY, DOROTHY R	NURSE III	24,800			100%						100%
	WARD, JEANNETTE	DH-MEDICAL AIDE	28,575	100%								100%
	WATKINS, ESTHER L	NURSE I	21,917	100%								100%
	WEEDEN, JOHN M	ENGINEER IN TRAINING, ENVIRON	22,064	20%			10%	70%				100%
	WEEMS, KAREN R	NURSE III	24,296					90%			10%	100%
	WELCH, STANLEY R	ENVIR HLTH PROGRAM SPECIALIST	21,366			90%				10%		100%

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	WEST, MAMIE L	DH-MEDICAL AIDE	22,792	100%								100%
	WRIGHT, CAROLYN B	HEALTH FAC SURVEYOR II	31.700	10070				90%			10%	100%
	YOUNG, LAWANDA D	DH-MEDICAL AIDE	22.090	100%				0070			10,0	100%
	LUCKETT, MICHAEL A	HEALTH FAC SURVEYOR II	21,083	10070				90%			10%	100%
HEALTH, ST	 											
	BLALOCK, SARA D	NUTRITIONIST SENIOR	20,992	90%							10%	100%
	CLARK, FRANCINE	DH-MEDICAL AIDE	20,772	100%								100%
	DAVIS, DANIEL L	DISEASE INTERVENTION SPEC SR	20,941	98%							2%	100%
	DOGGETT, CAROLYN S	NURSE III	21,527					90%			10%	100%
	FOOTE, EVELYN V	DH-MEDICAL AIDE	21,756	100%								100%
	HIGGINBOTHAM, HARRY L	ENVIR II, PUBLIC HEALTH	22,574					95%			5%	100%
	HILDERBRAND, JON A	HEALTH FAC SURVEYOR II	21,229					90%			10%	100%
	HUNT, JUANITA L	DH-MEDICAL AIDE	21,647	100%								100%
	KELLEY, JOHN W	HEALTH FAC SURVEYOR II	24,198					90%			10%	100%
	LEVERETTE, MARGARET B	NURSE III	21,785					90%			10%	100%
	LONG, JANIE	NURSE I	21,310	100%								100%
	NILES, ANN	NURSE III	29,613					90%			10%	100%
	NORWOOD, WANDA M	NURSE III	22,503					90%			10%	100%
	SEARLES, CHERYL	NURSE III	28,151					90%			10%	100%
	STONE, DOROTHY A	HEALTH FAC SURVEYOR II	28,074					90%			10%	100%
	YOUNGBLOOD, JANET	NURSE III	26,318					90%			10%	100%

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INSURANCI	E DEPARTMENT											
11.501.11.02	BANGS, IVAN W	SAFETY INSPECTOR III	35,491	10%	5%			70%	5%	5%	5%	100%
	DALE, GEORGE R	COMMISSIONER INSURANCE	25,500					10.0			100%	100%
	DRY, DAVID M	FIRE MARSHAL I, DEPUTY	21,137	75%						25%		100%
	FRYERY, LEE		24,423	75%					10%	15%		100%
	GERMANY, FRED T	SAFETY INSPECTOR III	30,791	10%	5%			70%	5%	5%	5%	100%
	IVY, MICHAEL E	FIRE MARSHAL II, DEPUTY	21,127	75%					15%	10%		100%
	JONES, CARL E	SAFETY INSPECTOR III	38,110	10%	5%			70%	5%	5%	5%	100%
	LOFTIN, JESSE R JR	FIRE MARSHAL II, DEPUTY	26,282	75%					15%	10%		100%
	MURRAY, JEFF M JR	SAFETY INSPECTOR III	40,819	10%	5%			70%	5%	5%	5%	100%
	ODOM, WILLIE B	FIRE MARSHAL I, DEPUTY	35,244	75%					10%	15%		100%
	PATTERSON, HAROLD	SAFETY INSPECTOR III	31,150	10%	5%			70%	5%	5%	5%	100%
	RAYFIELD, CARL JR	FIRE MARSHAL I, DEPUTY	24,888	75%					10%	15%		100%
	SHAW, JIMMIE B SR	SAFETY INSPECTOR III	38,944	10%	5%			70%	5%	5%	5%	100%
	SIMMONS, CHARLES A		24,274	10%	5%			70%	5%	5%	5%	100%
	WALKER, JAMES	SAFETY INSPECTOR III	34,955	10%	5%			70%	5%	5%	5%	100%
	WILSON, JOHN C JR	SAFETY INSPECTOR III	33,182	10%	5%			70%	5%	5%	5%	100%
MS DEPT O	 F TRANSPORTATION											
	ABEL, JOHN M	DOT-ROW AGENT ADV	30,164	100%								100%
	ALLEN, JOHN E	DOT-ROW AGENT ADV	29,369	100%								100%
	ARENDALE, WILLIAM C	ENGINEERING TECHNICIAN CERT SR	22,671			100%						100%
	BAILEY, EDWARD	DOT-ROW AGENT ADV	25,186	100%								100%
	BIGGERS, WILLIAM M JR	DOT-ROW AGENT ADV	32,606	75%			25%					100%
	BODIN, GLENN J	EQUIPMENT MAINTENANCE SUPT	34,068							100%		100%
	BOLTON, THOMAS E	DOT-MAINT SUPT II	28,487	15%		70%				15%		100%
	BROOME, DARRELL L	DOT-ENGINEER III	21,242				100%					100%
	BUFORD, DORMAN	DOT-ROW AGENT ADV	22,042	100%								100%
	BYRD, JOHN K	ENGINEERING AIDE III	21,391			100%						100%
	CALLAHAN, MARIANNE W	DOT-RIGHT OF WAY AGENT SENIOR	34,424	100%								100%

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	CARTER, GUY G JR	DOT-MAINT SUPT I	35,015	50%						50%		100%
	CHAMPLIN, RUSSELL L	DOT-RIGHT OF WAY AGENT SENIOR	28,186	100%				$\vdash$		3070		100%
	CLARK, JAMES	DOT-DISTRICT PERMIT INSPECTOR	29,596	100%				$\vdash$				100%
	COBB, WILLIAM S	DOT-ENGINEER IV	21,618	100%		40%	40%			10%		100%
	COLLIE, SALLY J	DOT-RIGHT OF WAY AGENT SENIOR	26,148	100%		4070	4070	$\vdash$		1070		100%
	COOPER, DONALD L	DOT-MAINT SUPT II	26,832	10070		100%		$\vdash$				100%
	COTHERN, L H JR	DOT-MAINT SUPT II	23,508			10070		$\vdash$		100%		100%
	COZIAR, KENNETH D	DOT-ROW AGENT ADV	34,445	100%				$\vdash$		10070		100%
	DAVIS, DONALD W	DOT-RIGHT OF WAY AGENT SENIOR	32,533	100%								100%
	DAVIS, KENNETH L	ENGINEERING TECHNICIAN II	25,948	100%								100%
	DICKERSON, SAMMIE L	DOT-RIGHT OF WAY AGENT SENIOR	29,854	100%								100%
	DILLON, DAVID	EQUIPMENT OPER-HEAVY MACHINERY	22,241	10070						100%		100%
	DILMORE, J W	DOT-RIGHT OF WAY AGENT SENIOR	26,492	100%						100/0		100%
	DUNCAN, CLAUDIA W	DOT-ROW AGENT ADV	20,843	100%								100%
	EVANS, O D	PUBLIC RELATIONS REP I	25,967							100%		100%
	EVERETT, SAMUEL	DOT-DISTRICT PERMIT OFCR, SR	29,152	100%								100%
	FOGG, R BRUCE	DOT-ROW AGENT ADV	27,788	100%								100%
	GOODWIN, KENNETH J	DOT-ENGINEER IV	26,407	50%						50%		100%
	GRIFFIN, LUCILE T	DOT-ROW AGENT ADV	26,215	100%								100%
	HALL, BILLY D	DOT-RIGHT OF WAY AGENT SENIOR	32,262	100%								100%
	HART, THOMAS M	ENGINEERING TECHNICIAN CERT	25,491			100%						100%
	HINTON, ROBERT L	DOT-RIGHT OF WAY AGENT SENIOR	23,556	100%								100%
	HITE, RICHARD R	DOT-ROW AGENT ADV	23,526	100%								100%
	HOLMES, JAMES L	DOT-RIGHT OF WAY AGENT SENIOR	21,677	100%								100%
	HUGHES, LESLEY W	EQUIPMENT OPER-HEAVY MACHINERY	21,772							100%		100%
	JACKSON, ANDREW	DOT-MAINTENANCE SUPV II	24,256			100%						100%
	JOHNSON, BOBBY G	DOT-ROW AGENT ADV	28,316	100%								100%
	JOHNSON, PAUL D	DOT-ROW AGENT ADV	31,699	100%								100%
	JOHNSON, WILLIS H SR	DOT-RIGHT OF WAY AGENT SENIOR	21,790	100%								100%
	KAROLYI, DONALD P	DOT-DISTRICT SYSTEMS ANALYST	31,650	50%		20%			15%	15%		100%

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	KENNEDY, JIMMY D	DOT-MAINT SUPT II	26,233							100%		100%
	KILLEN, BILLY D	DOT-MAINTENANCE SUPV II	24,589			100%				10070		100%
	KNIGHT, JERRY L	DOT-RIGHT OF WAY AGENT SENIOR	28,397	100%		10070						100%
	KNIGHT, THOMAS W	DOT-MAINT SUPT II	23,384	15%		70%				15%		100%
	LONG, W HUGH	DOT-ENGINEER BUREAU ADMOR	33,272	1070		100%				1070		100%
	LOVELL, FRANK I III	DOT-RIGHT OF WAY AGENT SENIOR	27,792	100%		10070						100%
	LYONS, WALTER G	DOT-ENGINEER III	24,238			50%	50%					100%
	MABRY, WALTER M	DOT-RIGHT OF WAY AGENT SENIOR	33,450	100%								100%
	MADISON, TOMMY J	DOT-RIGHT OF WAY AGENT SENIOR	23,072	100%								100%
	MALONE, BOBBY	DOT-ROW AGENT ADV	22,692	100%								100%
	MANGRUM, RICKEY W	DOT-ROW AGENT ADV	24,996	100%								100%
	MANOR, ROBERT A	ENGINEERING TECHNICIAN CERT SR	21,121			100%						100%
	MASON, CHARLES L	DOT-MAINT SUPT II	24,087			100%						100%
	MCCRANEY, JAMES	DOT-DISTRICT PERMIT INSPECTOR	21,166					100%				100%
	MCMILLAN, JOHN JR	DOT-DISTRICT FISCAL ADMOR	24,130	15%		85%						100%
	MUIRHEAD, JAMES F SR	ENGINEERING TECHNICIAN CERT SR	22,334				100%					100%
	O'NEAL, HARMON W	DOT-WASTE WATER TRTMT PLNT OPR	27,088			100%						100%
	OGLETREE, DONALD G	DOT-MAINT SUPT I	25,422			100%						100%
	PACIFIC, LARRY A JR	DOT-RIGHT OF WAY AGENT SENIOR	25,576	100%								100%
	PARKER, WILLIAM	ENGINEERING TECHNICIAN II	26,118			100%						100%
	PHILLIPS, MICHAEL H	DOT-RIGHT OF WAY AGENT SENIOR	34,466	100%								100%
	PRICE, HAROLD A	ENGINEERING TECHNICIAN II	26,233			100%						100%
	PRITCHARD, MICHAEL A	DOT-ROW AGENT ADV	28,308	100%								100%
	RANKIN, LESLIE A	DOT-RIGHT OF WAY AGENT SENIOR	26,252	100%								100%
	REEVES, RONALD L	ENGINEERING AIDE III	26,233			100%						100%
	ROBERTS, ROBERT R JR	DOT-RIGHT OF WAY AGENT CHIEF	22,153	100%								100%
	ROWELL, SAMUEL T	DOT-RIGHT OF WAY AGENT SENIOR	29,485	100%								100%
	SANDERS, BENJAMIN B	DOT-ROW AGENT ADV	28,835	100%								100%
	SANDERS, ROBERT E	DOT-RIGHT OF WAY AGENT CHIEF	24,743	75%		15%	10%					100%
	SHEPHERD, JAMES	DOT-ROW AGENT ADV	25,058	100%								100%

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	SHIVERS, RONALD	DOT-RIGHT OF WAY AGENT SENIOR	25,249	100%								100%
	SISTRUNK, PAUL L	ENGINEERING TECHNICIAN II	25,903	10070		100%						100%
	SLADE, PAUL	DOT-DISTRICT PERMIT INSPECTOR	22,011			10076		100%				100%
	SMITH, HAROLD E	EQUIPMENT OPER-LIGHT VEHICLES	20,760					10076		100%		100%
	SMITH, JOHN J	DOT-ENGINEER IV	29,101	50%						50%		100%
	SMITH, JOHN J	DOT-ROADSIDE DEVELOPMENT SUPV	23,904	30%		100%				30%		100%
	STEPHANS, MELISANDE M	DOT-RIGHT OF WAY AGENT SENIOR	21,335	100%		100%						100%
	STEVENS, ANDREW III	DOT-RIGHT OF WAT AGENT SENIOR  DOT-ROW AGENT ADV	25,047	100%								100%
	STEWART, JOHN B	DOT-ROW AGENT ADV	23,597	75%				25%				100%
		PROJECTS OFFICER IV,SPECIAL	25,060	100%				23%				100%
	SULLIVAN, JANET E	DOT-RIGHT OF WAY AGENT SENIOR	· ·	100%								100%
	TATUM, JEANNE THOMPSON, PERCY P	DOT-RIGHT OF WAY AGENT SENIOR	24,498 25,589	100%								100%
	,		25,939	100%		80%				20%		100%
	VANCE, BILLY L VANDEVENDER, WILLIAM	DOT-MAINT SUPT II DOT-RIGHT OF WAY AGENT SENIOR	25,582	100%		80%				20%		100%
	VINES, MARION L	DOT-MAINT SUPT II	26,220	100%						100%		100%
	WADDLE, LENORA G	DOT-RIGHT OF WAY AGENT SENIOR	· ·	100%				-		100%		
	WALDROP, ROBERT A	DOT-RIGHT OF WAY AGENT SENIOR	27,839	100%								100%
	, ,		23,405 23,283	100%				100%				100%
	WALLEY, DANIEL R JR	DOT-DISTRICT PERMIT OFCR, SR	23,283			80%		100%		20%		100%
	WATKINS, JIMMIE	EQUIDMENT OPED MAT INDIC FOUR	,			80%						
	WATTS, RONNIE D	EQUIPMENT OPER-MAT HNDLG EQUIP	21,786							100%		100%
	WELLS, BOBBY G SR WHITE, RUFUS D	DOT-MAINT SUPT I DOT-RIGHT OF WAY AGENT SENIOR	23,220	100%						100%		100%
	· · · · · · · · · · · · · · · · · · ·		30,163	100%				-				
	WISEMAN, WILLIAM T	DOT-RIGHT OF WAY AGENT SENIOR	30,943									100%
	WOOD, PETER G JR WRIGHT, CASSIE	DOT-RIGHT OF WAY ACT IN THE	23,398	100%								100%
	,	DOT-RIGHT OF WAY AGT IN TNG	23,507	100%		E00/	F00/					100%
	YORK, WILLIAM	DOT-ENGINEER III	23,191			50%	50%					100%
PUBLIC CON	TRACTORS BOARD											
	BROOKS, THOMAS N JR	APP OFCL-PUBLIC CONTRACTORS BD	21,594				25%		25%	25%	25%	100%
	HEFLIN, JEPHRE	PUB CONTRAC BD-FIELD REP	21,251				100%					100%

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PUBLIC SEI	RVICE COMMISSION											
	BUCHANAN, JOHN T JR	EXEC 2/PSC-INVEST ADM ASST	37,231	75%				25%				100%
	BYARS, GEORGE	EXEC 2/PSC-DIST OFFC DIRECTOR	33,164	75%				25%				100%
	COTTON, RICKEY L	GAS PIPELINE SAFETY, CHIEF	32,821	75%				25%				100%
	ELKINS, JERREL G	INVESTIGATOR II	35,502					25%				100%
	FIELDS, GARDNER	INVESTIGATOR I	32,467	75%				25%				100%
	GREER, LYNN	INVESTIGATOR II	35,598	75%				25%				100%
	GUTHRIE, RONNIE O	INVESTIGATOR II	30,940	75%				25%				100%
	HAYNIE, GEORGE L	EXEC 2/PSC-DIST OFFC DIRECTOR	37,220	75%				25%				100%
	HEBERT, CURTIS L JR	COMMISSIONER PUBLIC SERVICE	38,814	75%				25%				100%
	RAY, CURTIS L	INVESTIGATOR II	29,694	75%				25%				100%
	REEDER, BILL L	EXEC 2/PSC-DIST OFFC DIRECTOR	38,127	75%				25%				100%
	ROBINSON, DORLOS	COMMISSIONER PUBLIC SERVICE	33,203	75%				25%				100%
	SCOTT, ARTHUR L	INVESTIGATOR I	30,444	75%				25%				100%
	SEAWRIGHT, THOMAS D	INVESTIGATOR I	33,543	75%				25%				100%
	THAGGARD, JOE	INVESTIGATIVE, CHIEF	31,750	75%				25%				100%
	UNDERWOOD, P W	INVESTIGATOR II	20,834	75%				25%				100%
	WARD, WILLIAM JR	INVESTIGATOR I	36,615	75%				25%				100%
	WHITE, BENTON	INVESTIGATOR II	37,693	75%				25%				100%
	WILSON, JOHNNY	INVESTIGATOR II	31,390	75%				25%				100%
PUBLIC UT	LITIES STAFF											
	BULTMAN, NORWOOD A	PS-ENGINEER TECH II	28,579	30%			30%	40%				100%
	HILLMAN, HARRY	PS-ENGINEER TECH II	26,690	30%			30%	40%				100%
CURRENT	COLUMN											
SUPREME C	1		00.470	0001						ALC:		1000
	ERVIN, TIMOTHY E		26,472							7%		100%
	FORD, BARRY		22,640	97%						3%		100%
	GRIST, DON		22,662							15%		100%
	ROBERTS, JAMES L	SUPREME COURT, JUSTICE	21,150	85%						15%		100%

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TAX COMM	ISSION											
	ARMSTRONG, BRENDA P	TC-TAX AUDITOR/ACCOUNTANT III	23,175		100%							100%
	ARMSTRONG, CHARLES A	TC-TAX AUDITOR/ACCOUNTANT III	23,643		100%							100%
	ASEMOTA, SAMMY O	TC-TAX AUDITOR/ACCOUNTANT III	36,450		100%							100%
	BARNES, GEORGE	TC-TAX AUDITOR/ACCOUNTANT III	23,032		100%							100%
	BARTLETT, MIKE	TC-REVENUE SPECIAL AGENT	35,611								100%	100%
	BOTELER, HAROLD	TC-REVENUE SPECIAL AGENT	21,468								100%	100%
	BRADLEY, HAROLD	TC-APPRAISER III, EQUALIZATION	24,758								100%	100%
	BRENTS, REBECCA C	TC-TAX AUDITOR/ACCOUNTANT III	21,184		100%							100%
	CALDWELL, JOSEPH F	TC-REVENUE OFFICER III	22,472								100%	100%
	CRIMM, TRAVIS JR	TC-REVENUE OFFICER III	22,251								100%	100%
	CROWDER, WILLIAM	TC-TAX AUDITOR/ACCOUNTANT III	22,638		100%							100%
	FELTER, WILLIAM T III	TC-TAX AUDITOR/ACCOUNTANT II	27,298		100%							100%
	GREEN, J C	TC-TAX AUDITOR/ACCOUNTANT III	34,758		100%							100%
	GRIST, ANTHONY A	TC-REVENUE OFFICER II	21,723								100%	100%
	HAMILTON, MICHAEL E	TC-TAX AUDITOR/ACCOUNTANT III	33,213		100%							100%
	HEDGEPETH, ARTHUR R	TC-TAX AUDITOR/ACCOUNTANT III	37,941		100%							100%
	HELMS, JIMMY H	TC-TAX DIVISION DIR II	23,387								100%	100%
	HINDS, JUANITA	TC-REVENUE OFFICER III	20,970								100%	100%
	JOHNSON, RICKY L	TC-APPRAISER IV, EQUALIZATION	23,567								100%	100%
	JONES, ELLIS	TC-TAX AUDITOR/ACCOUNTANT III	32,231		100%							100%
	KENNEDY, JERRY L	TC-TAX AUDITOR/ACCOUNTANT III	43,459		100%							100%
	KNIGHT, KENNETH R	TC-TAX AUDITOR/ACCOUNTANT III	26,888		100%							100%
	LADD, GEORGE	TC-TAX AUDITOR/ACCOUNTANT III	22,872		100%							100%
	LANGLEY, KATHY D	TC-APPRAISER III, EQUALIZATION	23,547								100%	100%
	LEWIS, ALVIN M JR	TC-TAX AUDITOR/ACCOUNTANT III	24,909		100%							100%
	LUTHER, BARNEY L	TC-REVENUE SPECIAL AGENT	33,199								100%	100%
	MEADOWS, JAMES	TC-APPRAISER III, EQUALIZATION	23,593								100%	100%
	MOORE, LYNN K	TC-TAX AUDITOR/ACCOUNTANT III	28,040		100%							100%

AGENCY	Employee Name	Position Title	Miles Traveled	Provide direct services to clients (%)	Audit a local, state, or private entity (%)	Monitor or inspect within own agency (%)	Monitor or inspect the work of contractors (%)	Monitor or inspect (other) (%)	Plan new programs or services (%)	Improve Existing Programs or Services (%)	Other (If More Than 25%, Describe on Separate Sheet) (%)	TOTAL (100%)
	MORGAN, ALLEN	TC-REVENUE SPECIAL AGENT	32,131								100%	100%
	MOSLEY, GERRY	TC-REVENUE SPECIAL AGENT	35,615								100%	100%
	MURPHY, RODNEY	TC-TAX AUDITOR/ACCOUNTANT III	30,834		100%						10078	100%
	ODOM. WILLIAM N	TC-APPRAISER III, EQUALIZATION	21,011		100%						100%	100%
	PENDERGRASS, MARK	TC-TAX AUDITOR/ACCOUNTANT III	26,576		100%						100%	100%
	PRESTWOOD, HOWARD W	TC-REVENUE SPECIAL AGENT	21.839		100%						100%	100%
	QUINN, SANDRA M	TC-TAX AUDITOR/ACCOUNTANT III	25,145		100%						100%	100%
	SHELBY, MICHAEL W	TC-TAX DIVISION DIR I	31,917		10070						100%	100%
	SISTRUNK, ROBERT E	TC-REVENUE SPECIAL AGENT	24,566								100%	100%
	SMITH, D STEVEN	TC-TAX AUDITOR/ACCOUNTANT III	22,363		100%						100%	100%
	SMITH, RONALD V	TC-REVENUE SPECIAL AGENT	24,071		100%						100%	100%
	STALLINGS, CHARLES E	TC-REVENUE SPECIAL AGENT	30,103								100%	100%
	STORY, CHARLES R	TC-REVENUE SPECIAL AGENT	26,827								100%	100%
	STRICKLAND, JUDY L	TC-APPRAISER III, EQUALIZATION	29,209								100%	100%
	WARREN, LARRY D	TC-APPRAISER IV,EQUALIZATION	21,879								100%	100%
	WILLIAMS, VICKI	TC-TAX AUDITOR/ACCOUNTANT II	33,160		100%						10070	100%
WORKERS'	COMPENSATION COMMISSION	V										
	QUARLES, LYDIA	WORKERS' COMP COMM-ADMIN JUDGE	21,501	100%								100%
	THORNTON, W A	WORKERS' COMP COMM-ADMIN JUDGE	26,631	100%								100%
35	1	TOTAL AGENCIES / MILES	1		I	I	I	1		<u> </u>		
		AVERAGE PERCENT BY ACTIVITY	ı	39%	21%	10%	2%	15%	1%	5%	7%	100%
		AVERAGE PERCENT FOR ALL DRIVERS						87%			13%	1

SOURCE: Information compiled by PEER from a survey of agencies with "high mileage" drivers.

#### **PEER Staff**

#### **Director**

Max Arinder, Interim Director Ava Welborn

#### **Administration and Support Division**

Steve Miller, General Counsel and Controller

Shirley Anderson Louwill Davis Sam Dawkins Ann Hutcherson Larry Landrum Mary McNeill Bonita Sutton

#### **Evaluation Division**

James Barber, Division Manager Kathleen Sullivan, Division Manager

Mitchell Adcock
Michael Boyd
Ted Booth
Katherine Stark Frith
Barbara Hamilton
Kevin Humphreys
Kelly Lockhart
Joyce McCants
David Pray
Pam Sutton
Linda Triplett
Larry Whiting

Pam Confer, Intern